German Business Matters A U.S. and State-by-State Analysis Second Edition





Representative of GERMAN Industry + Trade



Congressional Recognition of the Economic Importance of German Companies in the United States

"German investment has an enormous positive effect on the U.S. economy, particularly in the manufacturing sector. **German Business Matters** is a handy reference that quantifies the number of American jobs generated by German companies in every state of the union – so U.S. businesses and policymakers can make sound decisions about our own future."

Representative Bill Delahunt (D-MA) Chairman, Congressional Study Group on Germany

"Investment by thousands of German companies has helped to increase the competitiveness of the innovative U.S. economy. Through **German Business Matters**, the Representative of German Industry and Trade has created a comprehensive way to demonstrate to policymakers and the public how important German business is to the United States and all state economies."

Representative Rob Bishop (R-UT) Vice Chairman, Congressional Study Group on Germany

Representative of GERMAN Industry + Trade

The Representative of German Industry and Trade (RGIT) is sponsored by Germany's two leading business organizations: the Federation of German Industries (Bundesverband der Deutschen Industrie – BDI) and the Association of German Chambers of Industry and Commerce (Deutscher Industrie – und Handelskammertag – DIHK).

To advance and support the interests of German business involved in international trade, RGIT – as the BDI and DIHK Washington liaison office – reports on legislative and policy trends in the United States and acts as the voice of German industrial interests advocating before U.S. policy and business decision makers. RGIT also provides its members and affiliates with key information that allows them to do business and invest successfully in the United States.

Further information regarding the two organizations can be found on the Internet at http://www.dihk.de (DIHK) and http://www.bdi-online.de (BDI). For information about the Representative of German Industry and Trade, please visit RGIT's website at www.rigit-usa.com.

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FOREWORD

The Representative of German Industry and Trade is pleased to present the second annual edition of the report German Business Matters: A U.S. and Stateby-State Analysis.

German Business Matters demonstrates how German business is woven into the fabric of the American economy. German companies make a substantial contribution to U.S. economic growth, whether measured by jobs, capital stock investment, or exports. The business activities of U.S. subsidiaries of Germanowned companies are as diverse as their locations in the United States. German companies have invested heavily in many states, including Michigan, California, New York, Pennsylvania, New Jersey, Illinois, Ohio, North Carolina, Texas, and Indiana.

This report provides national and state-by-state profiles on the operations of U.S. subsidiaries of German companies. The data highlight the number of American jobs supported by German subsidiaries and the level of capital stock investment by subsidiaries of German-owned companies in property, plant, and equipment. Additionally, the report covers national and state statistics on exports from the United States to Germany.

There is considerable potential to develop German-American and transatlantic business relations even further. The leading German business organizations represented by RGIT support the ongoing efforts to eliminate remaining barriers for the transatlantic flow of goods, services, and capital, including the streamlining of regulations and technical standards. A fully integrated transatlantic economic area will be to the benefit of our economies on both sides of the Atlantic.

Bernhard Welschke Representative of German Industry and Trade Washington, DC January 2007

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INTRODUCTION

U.S. subsidiaries of German-owned firms play a vital role in the U.S. economy, with competitive German businesses contributing to the economic health and prosperity of the American economy. These subsidiaries create jobs for American workers. Almost 670,000 American jobs were "insourced" and supported by U.S. subsidiaries of German companies in states across the country, from Alabama and California to Michigan and Virginia.

Capital stock investment of over \$200 billion by small, medium, and large German subsidiaries in property, plant, and equipment adds value to each state economy and contributes to the quality of life in the United States. The \$34 billion in U.S. exports to Germany in 2005 further strengthen the strong bilateral commercial relationship. Today, Germany is the sixth largest export market for the United States.

The first section of German Business Matters: A U.S. and State-by-State Analysis provides key findings on the economic impact of U.S. subsidiaries of German-owned businesses from a national perspective. The second section consists of German business profiles for each state and the District of Columbia. The report also includes a methodology on the Bureau of Economic Analysis (BEA) data on U.S. subsidiaries of foreign companies.

This report presents the most recently available U.S. government statistics on the business activities of foreign-owned firms, including German-owned companies, in the United States. The national and state-by-state statistics refer only to the business activities of U.S. subsidiaries of German companies that are unambiguously under German control (that is, German affiliates that are more than 50 percent owned by German direct investors, known as majority-owned affiliates).

The statistics reported here represent a conservative measure of the overall impact of foreign direct investment by majority-owned German companies on the U.S. economy. The data do not capture the full economic impact of investments by these firms, but rather serve as a floor.

The export statistics in this report are based on merchandise exports from the United States to Germany on a national and state-by-state basis. They are compiled from the most recently released statistics produced by the U.S. Commerce Department's Office of Trade and Economic Analysis.

U.S. KEY FINDINGS

German Business Matters: A U.S. and State-by-State Analysis measures the economic contribution of U.S. subsidiaries of German majority-owned businesses in the United States. These German businesses employ hundreds of thousands of American workers, generate billions of dollars in wealth throughout the U.S. economy, and account for billions of dollars in U.S. exports to Germany. The statistics in this report provide clear evidence of the importance and vitality of German business in the United States.

AMERICAN JOBS SUPPORTED BY U.S. SUBSIDIARIES OF GERMAN-OWNED COMPANIES

- ◆ U.S. subsidiaries of German-owned companies supported 668,600 jobs in 2004.
- Employment by these German subsidiaries represented 13 percent of the 5.1 million jobs supported by all U.S. subsidiaries of foreign companies in the United States in 2004.
- Germany is second only to the United Kingdom in American jobs supported by their U.S. subsidiaries in 2004.
- U.S. subsidiaries of German firms employed 54,400 more American workers than U.S. subsidiaries of Japanese firms in 2004.

AMERICAN MANUFACTURING JOBS SUPPORTED BY U.S. SUBSIDIARIES OF GERMAN-OWNED COMPANIES

The U.S. manufacturing employment base reaps enormous benefits from the investments made by U.S. subsidiaries of foreign firms, including German firms, in the American market. Nearly 1.6 million U.S. manufacturing jobs were supported by the operations of U.S. subsidiaries of majority-owned foreign companies in 2004.

- U.S. subsidiaries of German-owned companies supported 250,400 American manufacturing jobs nationwide in 2004.
- These German-owned affiliates represented 16 percent of the U.S. manufacturing jobs generated by all U.S. subsidiaries of foreign firms in 2004.
- Employment supported by U.S. subsidiaries of German-owned businesses ranked second in jobs to the 283,400 American manufacturing workers on the payroll of U.S. subsidiaries of Japanese-owned firms in 2004.
- U.S. subsidiaries of German-owned companies employed more manufacturing workers than U.S. subsidiaries of companies from other European countries, including the United Kingdom and France in 2004.
- Together, the U.S. subsidiaries of companies from Japan, Germany, and the United Kingdom accounted for nearly 50 percent of all the manufacturing jobs supported by the U.S. subsidiaries of these foreign-owned affiliates in 2004.

TOP COUNTRIES IN EMPLOYMENT SUPPORTED BY U.S. AFFILIATES OF FOREIGN COMPANIES 2004

	<u>Employment</u>
TOTAL	5,116,400
 United Kingdom 	920,800
2. Germany	668,600
3. Japan	614,200
4. Netherlands	481,100
5. France	451,600

Source: U.S. Bureau of Economic Analysis

TOP COUNTRIES IN MANUFACTURING EMPLOYMENT SUPPORTED BY U.S. AFFILIATES OF FOREIGN COMPANIES 2004

	<u>Employment</u>
TOTAL	1,574,200
1. Japan	283,400
2. Germany	250,400
United Kingdom	227,500
4. France	137,400
5. Canada	123,300

Source: U.S. Bureau of Economic Analysis

U.S. KEY FINDINGS

CAPITAL STOCK INVESTMENT BY U.S. SUBSIDIARIES OF GERMAN-OWNED COMPANIES

Another indication of the powerful economic impact that German companies have in the U.S. market is the level of their capital stock investment activities in U.S. property, plant, and equipment.

- Over \$200 billion was attributable to capital stock investment by U.S. subsidiaries of German companies as measured by their investment in gross property, plant, and equipment in 2004.
- This represents 19 percent of all capital stock investment by U.S. subsidiaries of all foreign companies in the United States in 2004.
- U.S. subsidiaries from the United Kingdom and Japan were the first and third ranked countries by capital stock investment in gross property, plant, and equipment at \$205 billion and \$155 billion, respectively, in 2004.

REAL ESTATE INVESTMENT BY U.S. SUBSIDIARIES OF GERMAN-OWNED COMPANIES

U.S. subsidiaries of German-owned firms are also responsible for a significant amount of real estate investment in the United States.

- U.S. subsidiaries of German-owned companies invested \$22 billion in real estate, comprising 15 percent of the \$152 billion in real estate investment by all subsidiaries of foreign firms in 2004.
- The level of real estate investment by U.S. subsidiaries of German-owned firms was second only to the \$29 billion invested by subsidiaries of Japanese-owned firms in 2004.
- German-owned subsidiaries in the United States invested more in real estate than U.S. subsidiaries from European countries like the United Kingdom, and also exceeded real estate investment made by U.S. subsidiaries of Canadian companies in 2004.

TOP COUNTRIES IN CAPITAL STOCK INVESTMENT* BY U.S. AFFILIATES OF FOREIGN COMPANIES, 2004

	<u>Capital Stock</u>	<u>Investment</u>
	TOTAL	\$1,060 B
1.	United Kingdom	\$205 B
2.	Germany	\$203 B
3.	Japan	\$155 B
4.	Canada	\$98 B
5.	Netherlands	\$73 B

* Capital stock represents fixed tangible assets (gross property, plant, and equipment).

Source: U.S. Bureau of Economic Analysis

TOP COUNTRIES IN REAL ESTATE INVESTMENT BY U.S. AFFILIATES OF FOREIGN COMPANIES, 2004

<u>Real Estate</u>	<u>Investment</u>
TOTAL	\$152 B
1. Japan	\$29 B
2. Germany	\$22 B
3. Canada	\$17 B
4. United Kingdom	\$16 B
5. Australia	\$14 B

Source: U.S. Bureau of Economic Analysis

U.S. KEY FINDINGS

EXPORTS FROM THE UNITED STATES TO GERMANY

Subsidiaries of German companies operating in the United States not only produce for the American market, they also export. Thus, they play an important role in U.S. trade flows. Without a doubt, the presence of German subsidiaries in the United States bolsters American exports to Germany. The presence of German subsidiaries in the United States supports the \$34 billion in American exports to Germany in 2005.

U.S. export data show that Germany is the sixth leading export market for U.S. companies worldwide, with American businesses selling everything from autos, machinery, and chemicals to heavy electrical equipment.

- ◆ American exports to Germany totaled \$34 billion in 2005.
- U.S. exports to Germany represented nearly 4 percent of the \$904 billion in exports from the United States to the world in 2005.
- U.S. exports to Germany were less than the \$39 billion in exports to the United Kingdom and \$42 billion in exports to China in 2005.
- Within the European Union, Germany ranked second only to the United Kingdom in exports from the United States.

TOP COUNTRIES BY U.S. MERCHANDISE EXPORTS 2005

		<u>Exports</u>
	TOTAL	\$904 B
1.	Canada	\$211 B
2.	Mexico	\$120 B
3.	Japan	\$55 B
4.	China	\$42 B
5.	United Kingdom	\$39 B
6.	Germany	\$34 B
7.	South Korea	\$28 B
8.	Netherlands	\$26 B
9.	France	\$22 B
10.	Taiwan	\$22 B

Source: Office of Trade and Economic Analysis

STATE KEY FINDINGS

German Business Matters: A U.S. and State-by-State Analysis provides comparative statistics on the economic impact of the business operations of U.S. subsidiaries of German-owned companies in all 50 states and the District of Columbia. Michigan was the nation's leading state in employment supported by German-owned subsidiaries, followed by California, New York, and Pennsylvania.

STATE EMPLOYMENT BY U.S. SUBSIDIARIES OF GERMAN-OWNED COMPANIES

- Michigan ranked first nationwide in the number of workers employed by subsidiaries of German-owned companies, with a total of 78,100 jobs in 2004.
- More than three times as many Michiganders were employed by German subsidiaries in the state than the 25,300 workers on the payrolls of Japaneseowned subsidiaries operating in Michigan in 2004.
- California ranked second in the nation in the number of workers employed by German-owned subsidiaries, with a total of 51,800 jobs in 2004.
- New York, Pennsylvania, and New Jersey rounded out the top five states in the number of workers employed by German-owned subsidiaries, with 49,600 jobs, 37,600 jobs, and 35,200 jobs, respectively, in 2004.
- German-owned firms employed more than 20,000 workers in seven additional states: Illinois (34,300 jobs); Ohio (34,200 jobs); North Carolina (28,900 jobs); Texas (26,700 jobs); Indiana (26,400 jobs); South Carolina (20,500 jobs); and Florida (20,400 jobs) in 2004.
- U.S. subsidiaries of German-owned companies in Michigan employed almost 40 percent of all Michiganders who were on the payroll of U.S. subsidiaries of foreign companies in 2004.
- German-owned firms also represented a significant percentage of all jobs related to foreign-owned firms in Oregon (20 percent), Indiana (20 percent), Missouri (18 percent), and South Carolina (17 percent) in 2004.

STATE MANUFACTURING EMPLOYMENT BY U.S. SUBSIDIARIES OF GERMAN-OWNED COMPANIES

- Michigan also ranked first in the nation in the number of manufacturing jobs supported by German-owned companies, with a total of 32,100 jobs in 2004.
- More than 41 percent of the jobs in Michigan supported by U.S. subsidiaries of German-owned firms were manufacturing jobs in 2004.
- Ohio, North Carolina, Indiana, and South Carolina completed the list of the top five states in the number of manufacturing jobs supported by U.S. subsidiaries of German-owned firms in 2004.
- Other states with significant numbers of manufacturing jobs supported by German subsidiaries in 2004 were Illinois (12,800 jobs), Pennsylvania (11,800 jobs), Missouri (9,500), California (9,300 jobs), and Wisconsin (8,000 jobs).

TOP STATES IN EMPLOYMENT SUPPORTED BY U.S. AFFILIATES OF GERMAN-OWNED COMPANIES, 2004

		<u>Employment</u>
	TOTAL	668,600
1.	Michigan	78,100
2.	California	51,800
3.	New York	49,600
4.	Pennsylvania	37,600
5.	New Jersey	35,200

Source: U.S. Bureau of Economic Analysis

TOP STATES IN MANUFACTURING EMPLOYMENT SUPPORTED BY U.S. AFFILIATES OF GERMAN-OWNED COMPANIES, 2004

		<u>Employment</u>
	TOTAL	250,400
1.	Michigan	32,100
2.	Ohio	22,300
3.	North Carolina	19,200
4.	Indiana	17,900
5.	South Carolina	15,800

Source: U.S. Bureau of Economic Analysis

STATE KEY FINDINGS

- The top 10 states accounted for over 60 percent of the manufacturing jobs in the United States supported by U.S. subsidiaries of German-owned firms in 2004.
- Manufacturing jobs supported by German-owned subsidiaries in South Carolina represented more than 75 percent of all jobs generated by German-owned affiliates in the state in 2004.
- Manufacturing jobs in Indiana and North Carolina comprised two of every three jobs supported by German-owned companies operating in these two states in 2004.

STATE CAPITAL STOCK INVESTMENT BY U.S. SUBSIDIARIES OF GERMAN-OWNED COMPANIES

- Michigan also ranked first nationwide in capital stock investment by Germanowned subsidiaries, with investment totaling \$24 billion in property, plant, and equipment in the state in 2004.
- Texas (\$12 billion), New York (\$9 billion), Indiana (\$8.7 billion), and New Jersey (\$8.6 billion) completed the list of the top five states in capital stock investment by U.S. subsidiaries of German-owned companies in 2004.
- These five states accounted for nearly one-third of all capital stock investment by U.S. subsidiaries of German-owned companies in property, plant, and equipment in 2004.

STATE REAL ESTATE INVESTMENT BY U.S. SUBSIDIARIES OF GERMAN-OWNED COMPANIES

- New York ranked first nationwide in real estate investment made by Germanowned subsidiaries at \$5 billion, greater than the \$3.7 billion in real estate investment made by Japanese-owned subsidiaries in the state in 2004.
- Michigan (\$2.5 billion), California (\$2.1 billion), Texas (\$2 billion), and Georgia (\$1.2 billion) rounded out the list of the top five states in real estate investment by subsidiaries of German-owned companies in 2004.
- Subsidiaries of Japanese-owned companies in California invested three times more in real estate (\$6.4 billion) in the state than German-owned subsidiaries in 2004.

STATE MERCHANDISE EXPORTS TO GERMANY

- California ranked first nationwide in exports to Germany at \$4.3 billion in 2005.
- South Carolina (\$2.4 billion), New York (\$2.2 billion), Massachusetts (\$2.2 billion), and Illinois (\$1.8 billion) completed the list of the top five states by exports to Germany in 2005.
- Texas, Alabama, New Jersey, Virginia, Ohio, and Michigan all sold more than \$1 billion in merchandise exports to Germany in 2005.

TOP STATES IN CAPITAL STOCK INVESTMENT* BY U.S. AFFILIATES OF GERMAN-OWNED COMPANIES, 2004

	<u>Capital S</u>	<u>Stock Investment</u>
	TOTAL	\$203.2 B
1.	Michigan	\$23.7 B
2.	Texas	\$12.0 B
3.	New York	\$9.0 B
4.	Indiana	\$8.7 B
5.	New Jersey	\$8.6 B

* Capital stock represents fixed tangible assets (gross property, plant, and equipment).

Source: U.S. Bureau of Economic Analysis

TOP STATES IN REAL ESTATE INVESTMENT BY U.S. AFFILIATES OF GERMAN-OWNED COMPANIES, 2004

	<u>Real Estate</u>	<u>e Investment</u>
	TOTAL	\$22.4 B
1.	New York	\$5.1 B
2.	Michigan	\$2.5 B
3.	California	\$2.1 B
4.	Texas	\$2.0 B
5.	Georgia	\$1.2 B

Source: U.S. Bureau of Economic Analysis

TOP STATES IN U.S. MERCHANDISE EXPORTS TO GERMANY, 2005

	<u>Exports</u>
TOTAL	\$34.1 B
California	\$4.3 B
South Carolina	\$2.4 B
New York	\$2.2 B
Massachusetts	\$2.2 B
Illinois	\$1.8 B
	California South Carolina New York Massachusetts

Source: Office of Trade and Economic Analysis

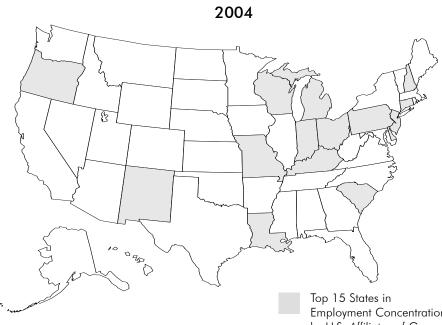
OP STATES

EMPLOYMENT BY U.S. AFFILIATES OF GERMAN-OWNED COMPANIES



EMPLOYMENT CONCENTRATION BY U.S. AFFILIATES OF **GERMAN-OWNED COMPANIES**

THE TOP 15 STATES



Employment Concentration by U.S. Affiliates of German-**Owned** Companies

TOP 15 STATES IN EMPLOYMENT BY U.S. AFFILIATES OF GERMAN-**OWNED COMPANIES, 2004**

1. 2. 3. 4. 5. 6. 7. 8. 9. 10. 11. 12. 13. 14.	Michigan California New York Pennsylvania New Jersey Illinois Ohio North Carolina Texas Indiana South Carolina Florida Georgia Massachusetts	Employment 78,100 51,800 49,600 37,600 35,200 34,300 34,200 28,900 26,700 26,400 20,500 20,400 17,200 16,800
14. 15.	0	-

TOP 15 STATES IN EMPLOYMENT CONCENTRATION BY U.S. AFFILIATES OF GERMAN-OWNED COMPANIES, 2004

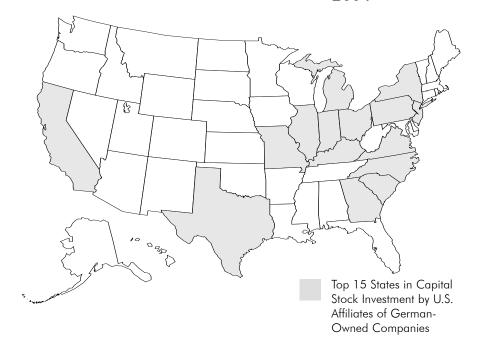
	Employment Cor	<u>icentration</u>
1.	Michigan	38.9%
2.	Oregon	20.0%
3.	Indiana	19.9%
4.	Missouri	18.2%
5.	South Carolina	16.8%
6.	Ohio	16.8%
7.	Pennsylvania	16.7%
8.	New Hampshire	16.3%
9.	Wisconsin	16.3%
10.	Delaware	16.1%
11.	New Jersey	16.0%
12.	New Mexico	15.9%
13.	Kentucky	15.8%
14.	Connecticut	15.0%
15.	Louisiana	14.6%

Data are rounded

TOP STATES

CAPITAL STOCK INVESTMENT BY U.S. AFFILIATES OF GERMAN-OWNED COMPANIES*

THE TOP 15 STATES 2004



TOP 15 STATES IN CAPITAL STOCK INVESTMENT BY U.S. AFFILIATES OF GERMAN-OWNED COMPANIES, 2004

	<u>Capital Stock</u>	<u>Investment</u>
1.	Michigan	\$23.7 B
2.	Texas	\$12.0 B
З.	New York	\$9.0 B
4.	Indiana	\$8.7 B
5.	New Jersey	\$8.6 B
6.	Kentucky	\$8.1 B
7.	Ohio	\$7.9 B
8.	Illinois	\$7.1 B
9.	California	\$7.0 B
10.	Pennsylvania	\$6.7 B
11.	Missouri	\$5.4 B
12.	Virginia	\$4.7 B
13.	North Carolina	\$4.5 B
14.	South Carolina	\$4.3 B
15.	Georgia	\$3.5 B

U.S. MERCHANDISE EXPORTS TO GERMANY



TOP 15 STATES BY U.S. MERCHANDISE EXPORTS TO GERMANY 2005

	Exports to	<u>o Germany</u>
1.	California	\$4,266 M
2.	South Carolina	\$2,357 M
3.	New York	\$2,222 M
4.	Massachusetts	\$2,151 M
5.	Illinois	\$1,781 M
6.	Texas	\$1,716 M
7.	Alabama	\$1,640 M
8.	New Jersey	\$1,294 M
9.	Virginia	\$1,179 M
10.	Ohio	\$1,108 M
11.	Michigan	\$1,057 M
12.	Pennsylvania	\$913 M
13.	Georgia	\$837 M
14.	Connecticut	\$832 M
15.	Florida	\$762 M

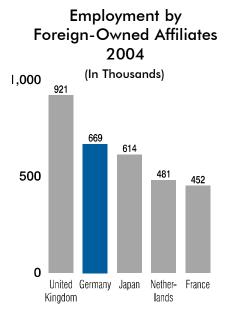
* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Capital stock statistics represent data for majority-owned affiliates.

GERMAN BUSINESS IN THE

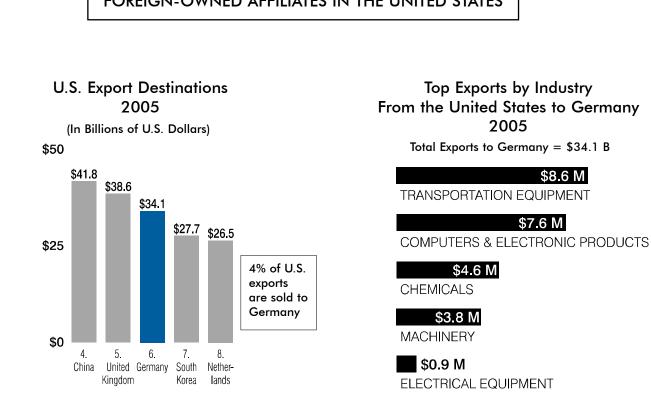


ECONOMIC BENEFITS OF GERMAN-OWNED AFFILIATES	
TOTAL JOBS	668,600
MANUFACTURING JOBS	250,400

CAPITAL STOCK* \$203	
	В
REAL ESTATE \$22	В



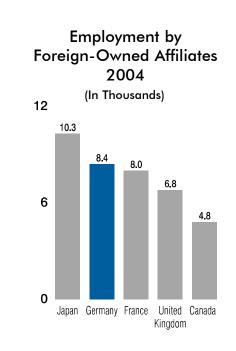
GERMAN-OWNED AFFILIATES ACCOUNT FOR 13.1 PERCENT OF THE 5.1 MILLION JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN THE UNITED STATES



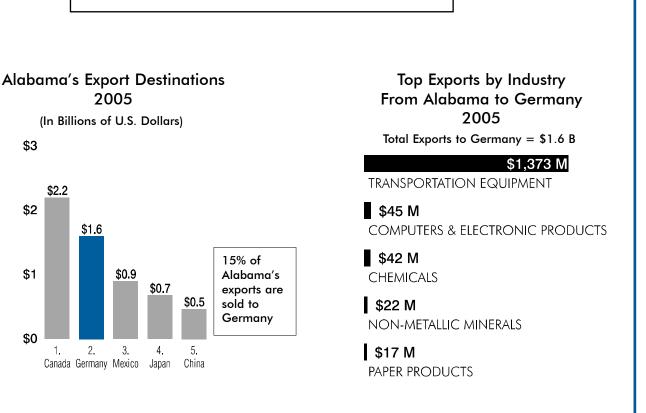
* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

german business in **ALABAMA**

ECONOMIC BENEFITS OF GERMAN-OWNED AFFILIA	
TOTAL JOBS	8,400
MANUFACTURING JOBS	5,200
RANK NATIONWIDE – TOTAL JOBS	24th
CAPITAL STOCK*	\$2.7 B
REAL ESTATE	\$18 M
RANK NATIONWIDE – CAPITAL STOCK	20th

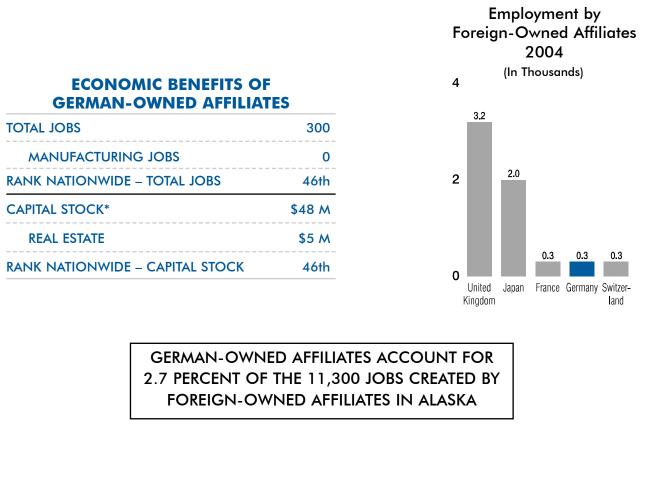


GERMAN-OWNED AFFILIATES ACCOUNT FOR 11.9 PERCENT OF THE 70,600 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN ALABAMA



* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

german business in **ALASKA**





Top Exports by Industry From Alaska to Germany 2005

Total Exports to Germany = \$180 M

\$162 M

FISHING, HUNTING, & TRAPPING

\$11 M MINING

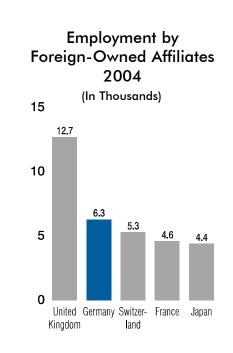
\$3 M COMPUTERS & ELECTRONIC PRODUCTS

\$2 M TRANSPORTATION EQUIPMENT

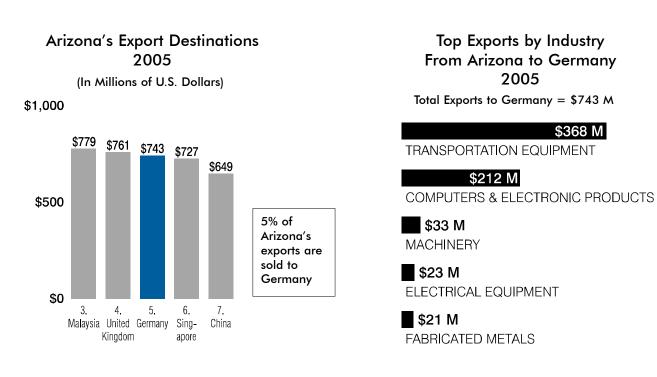
\$1 M MACHINERY

* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

ECONOMIC BENEFITS OF GERMAN-OWNED AFFILIATES	
TOTAL JOBS	6,300
MANUFACTURING JOBS	300
RANK NATIONWIDE – TOTAL JOBS	28th
CAPITAL STOCK*	\$1.8 B
REAL ESTATE	\$459 M
RANK NATIONWIDE – CAPITAL STOCK	24th



GERMAN-OWNED AFFILIATES ACCOUNT FOR 10 PERCENT OF THE 62,900 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN ARIZONA

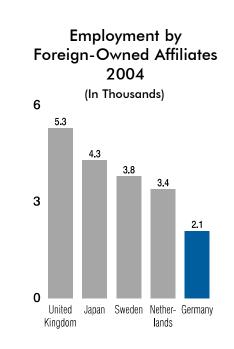


Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates. Sources: U.S. Bureau of Economic Analysis and Office of Trade and Economic Analysis

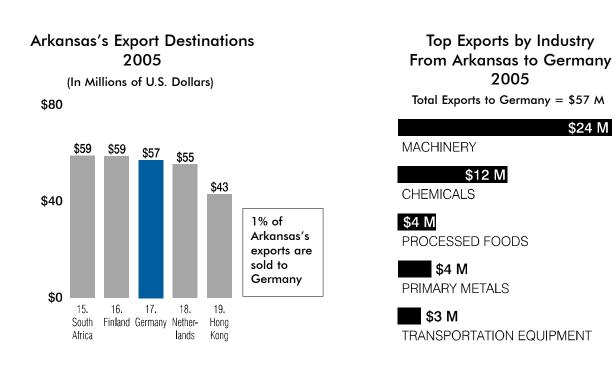
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GERMAN BUSINESS IN ARKANSAS

ECONOMIC BENEFITS O GERMAN-OWNED AFFILIA	
TOTAL JOBS	2,100
MANUFACTURING JOBS	n/a
RANK NATIONWIDE – TOTAL JOBS	35th
CAPITAL STOCK*	\$235 M
REAL ESTATE	\$21 M
RANK NATIONWIDE – CAPITAL STOCK	37th



GERMAN-OWNED AFFILIATES ACCOUNT FOR 6.6 PERCENT OF THE 32,000 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN ARKANSAS



Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

Sources: U.S. Bureau of Economic Analysis and Office of Trade and Economic Analysis

\$24 M

MANUFACTURING JOBS

RANK NATIONWIDE – TOTAL JOBS

RANK NATIONWIDE – CAPITAL STOCK

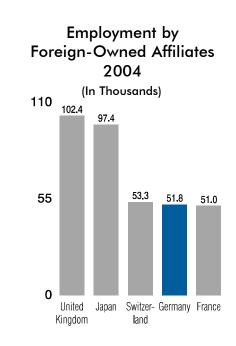
TOTAL JOBS

CAPITAL STOCK*

REAL ESTATE

ECONOMIC BENEFITS OF

GERMAN-OWNED AFFILIATES



GERMAN-OWNED AFFILIATES ACCOUNT FOR 9.5 PERCENT OF THE 547,000 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN CALIFORNIA

51,800

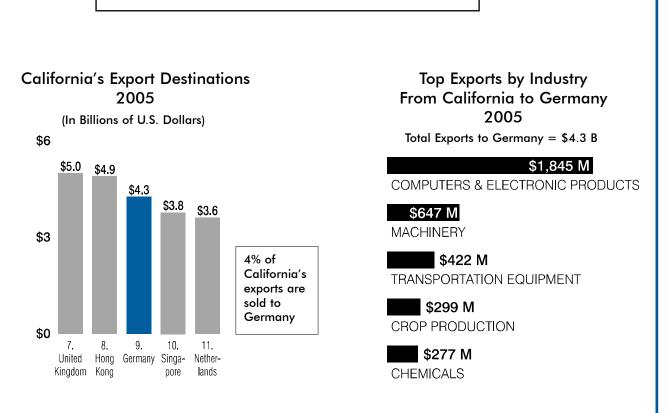
9,300

2nd

\$7 B

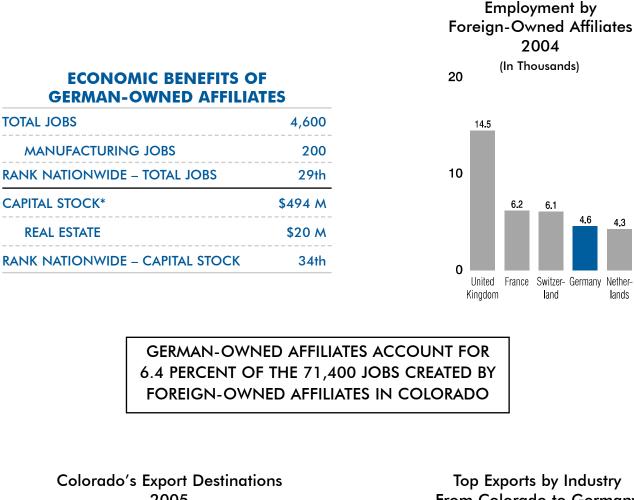
9th

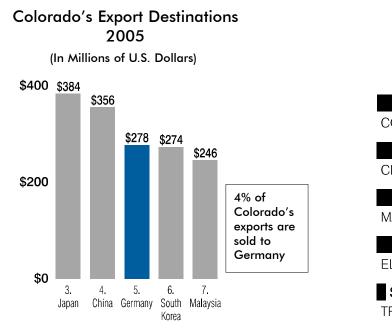
\$2.1 B



* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

TOTAL JOBS





From Colorado to Germany 2005

Total Exports to Germany = \$278 M

\$134 M

COMPUTERS & ELECTRONIC PRODUCTS

\$57 M **CHEMICALS**

\$28 M MACHINERY

\$18 M ELECTRICAL EQUIPMENT

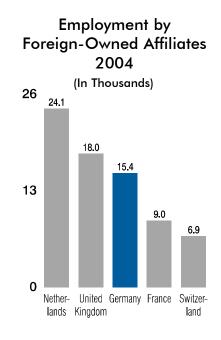
\$6 M TRANSPORTATION EQUIPMENT

Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

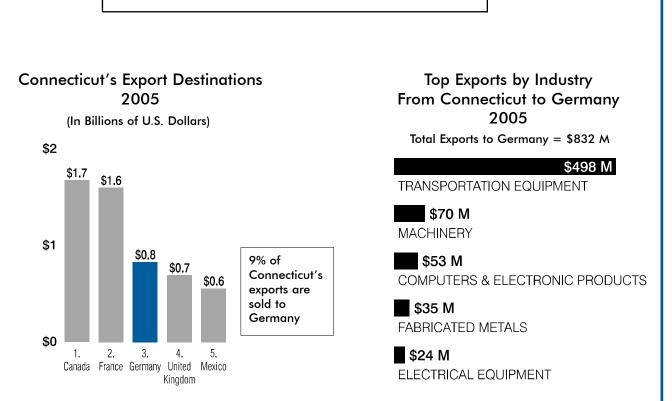


ECONOMIC BENEFITS OF GERMAN-OWNED AFFILIATES

TOTAL JOBS	15,400
MANUFACTURING JOBS	7,800
RANK NATIONWIDE – TOTAL JOBS	15th
CAPITAL STOCK*	\$2.5 B
REAL ESTATE	\$376 M
RANK NATIONWIDE – CAPITAL STOCK	21st



GERMAN-OWNED AFFILIATES ACCOUNT FOR 15 PERCENT OF THE 102,700 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN CONNECTICUT



* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

MANUFACTURING JOBS

RANK NATIONWIDE – TOTAL JOBS

RANK NATIONWIDE – CAPITAL STOCK

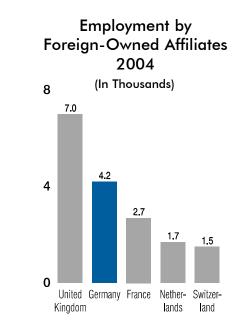
TOTAL JOBS

CAPITAL STOCK*

REAL ESTATE

ECONOMIC BENEFITS OF

GERMAN-OWNED AFFILIATES



GERMAN-OWNED AFFILIATES ACCOUNT FOR 16.1 PERCENT OF THE 26,100 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN DELAWARE

4,200

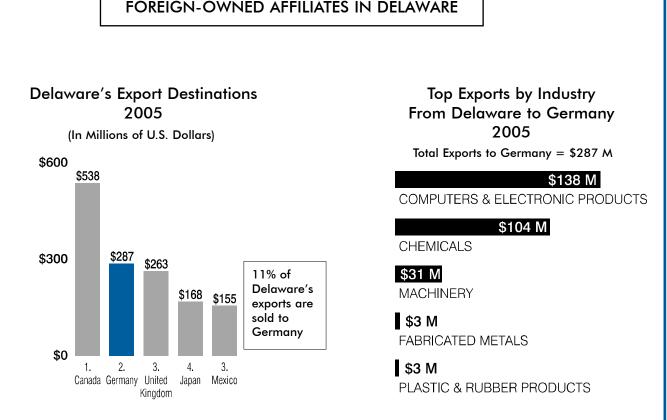
n/a

n/a

n/a

\$23 M

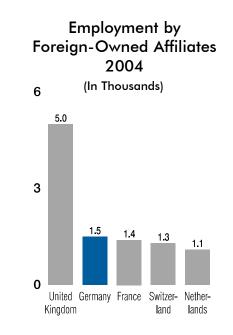
32nd



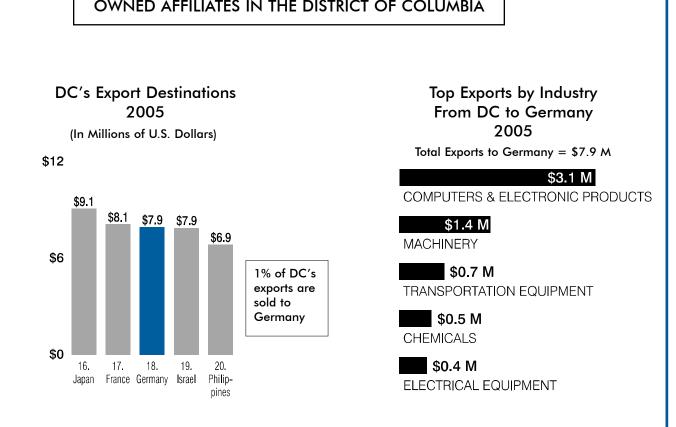
* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

GERMAN BUSINESS IN THE DISTRICT OF COLUMBIA

ECONOMIC BENEFITS O GERMAN-OWNED AFFILIA	
TOTAL JOBS	1,500
MANUFACTURING JOBS	0
RANK NATIONWIDE – TOTAL JOBS	39th
CAPITAL STOCK*	\$892 M
REAL ESTATE	\$807 M
RANK NATIONWIDE – CAPITAL STOCK	29th



GERMAN-OWNED AFFILIATES ACCOUNT FOR 9.6 PERCENT OF THE 15,700 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN THE DISTRICT OF COLUMBIA



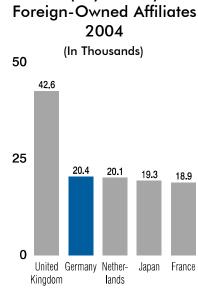
* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

german business in **FLORIDA**

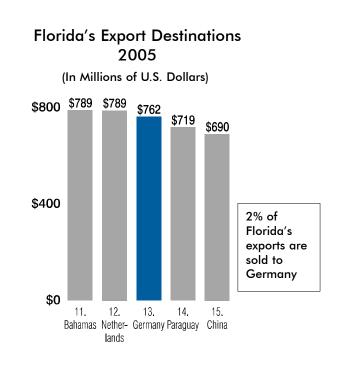


ECONOMIC BENEFITS OF GERMAN-OWNED AFFILIATES

TOTAL JOBS	20,400
MANUFACTURING JOBS	2,800
RANK NATIONWIDE – TOTAL JOBS	12th
CAPITAL STOCK*	\$2.8 B
REAL ESTATE	\$844 M
RANK NATIONWIDE – CAPITAL STOCK	17th



GERMAN-OWNED AFFILIATES ACCOUNT FOR 8.6 PERCENT OF THE 238,400 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN FLORIDA



Top Exports by Industry From Florida to Germany 2005

Total Exports to Germany = \$762 M

\$284 M TRANSPORTATION EQUIPMENT

\$165 M

COMPUTERS & ELECTRONIC PRODUCTS

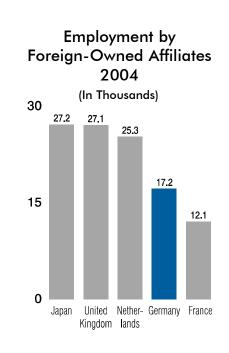
\$56 M MACHINERY

\$39 M PAPER PRODUCTS

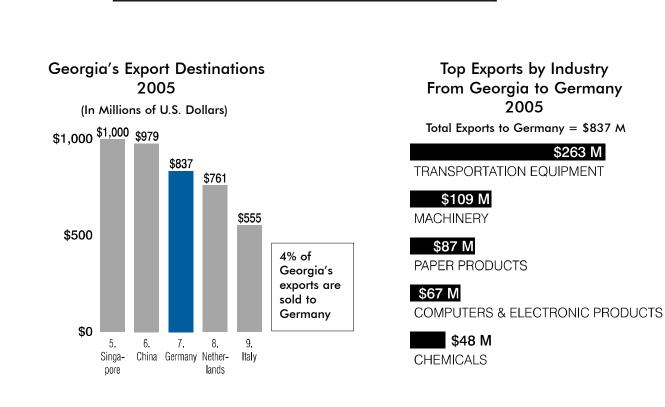
\$28 M CHEMICALS

* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

ECONOMIC BENEFITS OF GERMAN-OWNED AFFILIATES	
TOTAL JOBS	17,200
MANUFACTURING JOBS	5,800
RANK NATIONWIDE – TOTAL JOBS	13th
CAPITAL STOCK*	\$3.5 B
REAL ESTATE	\$1.2 B
RANK NATIONWIDE – CAPITAL STOCK	15th

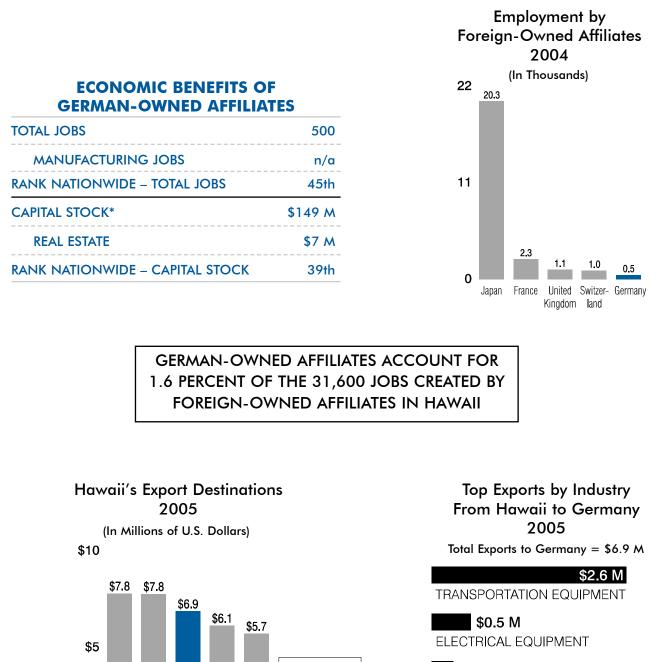


GERMAN-OWNED AFFILIATES ACCOUNT FOR 9.8 PERCENT OF THE 175,900 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN GEORGIA



* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

german business in HAWAII



\$0.3 M CROP PRODUCTION

\$0.2 M COMPUTERS & ELECTRONIC PRODUCTS

10 0 0000

\$0.1 M FISHING, HUNTING, & TRAPPING

* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

\$0

12.

Vietnam

13.

Zealand

14.

New Germany Spain

15.

16.

Hong

Kong

Sources: U.S. Bureau of Economic Analysis and Office of Trade and Economic Analysis

1% of

Hawaii's

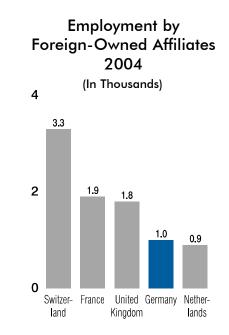
Germany

exports are sold to

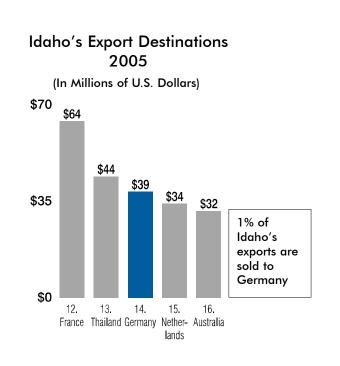




1,000
100
42nd
\$83 M
\$2 M
43rd



GERMAN-OWNED AFFILIATES ACCOUNT FOR 7.8 PERCENT OF THE 12,900 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN IDAHO



Top Exports by Industry From Idaho to Germany 2005

Total Exports to Germany = \$39 M

\$22.0 M

COMPUTERS & ELECTRONIC PRODUCTS

\$5.4 M MACHINERY

FABRICATED METALS

\$2.4 M TRANSPORTATION EQUIPMENT

\$1.8 M ELECTRICAL EQUIPMENT

* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

german business in

MANUFACTURING JOBS

RANK NATIONWIDE – TOTAL JOBS

RANK NATIONWIDE – CAPITAL STOCK

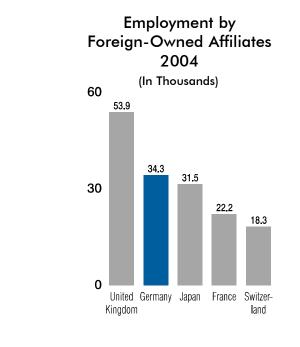
TOTAL JOBS

CAPITAL STOCK*

REAL ESTATE

ECONOMIC BENEFITS OF

GERMAN-OWNED AFFILIATES



GERMAN-OWNED AFFILIATES ACCOUNT FOR 14.6 PERCENT OF THE 235,600 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN ILLINOIS

34,300

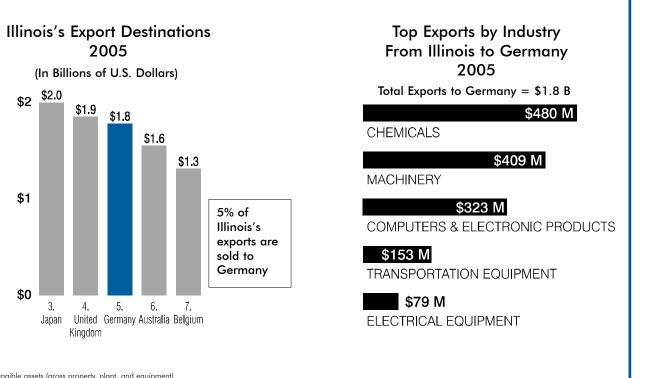
12,800

\$7.1 B

\$809 M

6th

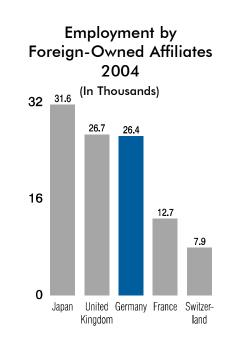
8th



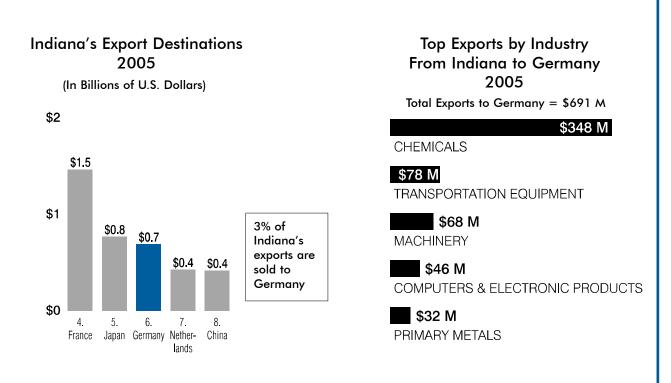
* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

german business in INDIANA

ECONOMIC BENEFITS O GERMAN-OWNED AFFILIA	-
TOTAL JOBS	26,400
MANUFACTURING JOBS	17,900
RANK NATIONWIDE – TOTAL JOBS	10th
CAPITAL STOCK*	\$8.7 B
REAL ESTATE	\$221 M
RANK NATIONWIDE – CAPITAL STOCK	4th



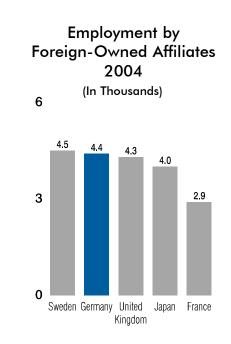
GERMAN-OWNED AFFILIATES ACCOUNT FOR 19.9 PERCENT OF THE 132,500 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN INDIANA



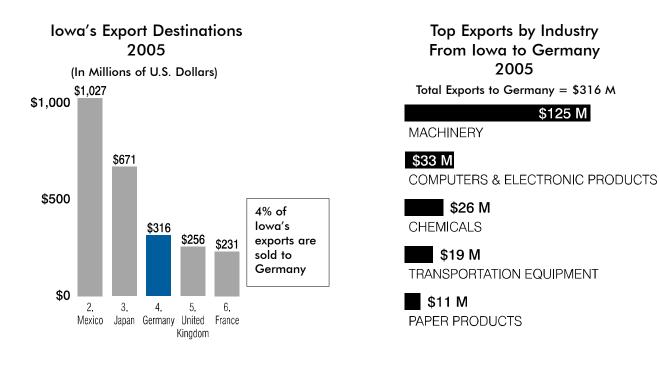
* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

ECONOMIC BENEFITS OF GERMAN-OWNED AFFILIATES

TOTAL JOBS	4,400
MANUFACTURING JOBS	2,900
RANK NATIONWIDE – TOTAL JOBS	30th
CAPITAL STOCK*	\$845 M
REAL ESTATE	\$58 M
RANK NATIONWIDE – CAPITAL STOCK	30th



GERMAN-OWNED AFFILIATES ACCOUNT FOR 12.2 PERCENT OF THE 36,200 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN IOWA

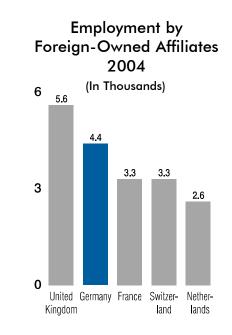


* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

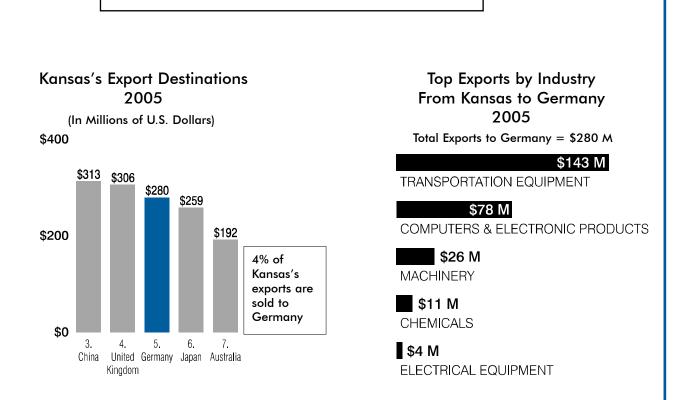
german business in **KANSAS**

ECONOMIC BENEFITS OF GERMAN-OWNED AFFILIATES

TOTAL JOBS	4,400
MANUFACTURING JOBS	1,300
RANK NATIONWIDE – TOTAL JOBS	30th
CAPITAL STOCK*	\$707 M
REAL ESTATE	\$129 M
RANK NATIONWIDE – CAPITAL STOCK	32nd



GERMAN-OWNED AFFILIATES ACCOUNT FOR 13.7 PERCENT OF THE 32,200 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN KANSAS

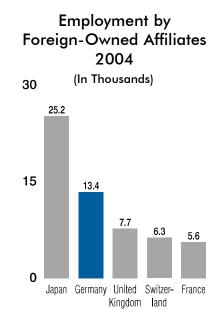


* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

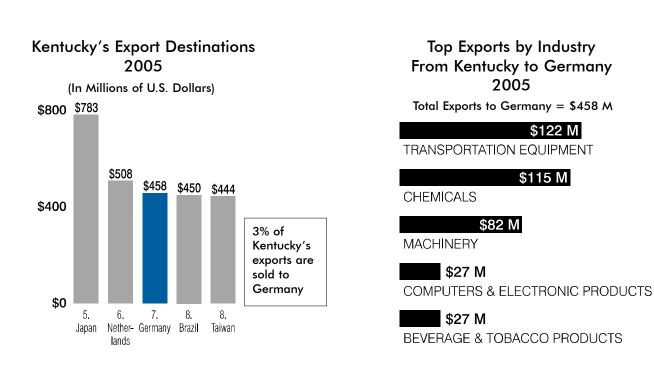


ECONOMIC BENEFITS OF
GERMAN-OWNED AFFILIATESTOTAL JOBS13,400MANUFACTURING JOBS6,500

RANK NATIONWIDE – TOTAL JOBS	19th
CAPITAL STOCK*	\$8.1 B
REAL ESTATE	\$248 M
RANK NATIONWIDE – CAPITAL STOCK	6th



GERMAN-OWNED AFFILIATES ACCOUNT FOR 15.8 PERCENT OF THE 84,700 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN KENTUCKY



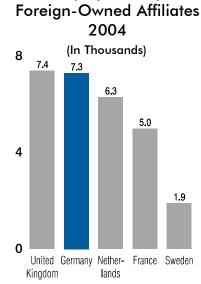
* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

german business in



ECONOMIC BENEFITS OF GERMAN-OWNED AFFILIATES

TOTAL JOBS	7,300
MANUFACTURING JOBS	1,500
RANK NATIONWIDE – TOTAL JOBS	26th
CAPITAL STOCK*	\$2.7 B
REAL ESTATE	n/a
RANK NATIONWIDE – CAPITAL STOCK	19th



GERMAN-OWNED AFFILIATES ACCOUNT FOR 14.6 PERCENT OF THE 49,900 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN LOUISIANA



Top Exports by Industry From Louisiana to Germany 2005

Total Exports to Germany = \$333 M

\$205 M

CROP PRODUCTION

\$51 M CHEMICALS

\$30 M PROCESSED FOODS

\$11 M MACHINERY

\$8 M TRANSPORTATION EQUIPMENT

* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

german business in MAINE

MANUFACTURING JOBS

RANK NATIONWIDE – TOTAL JOBS

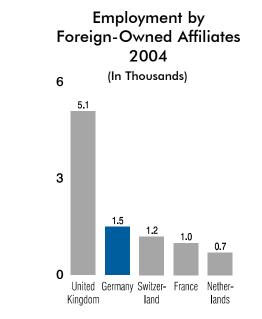
RANK NATIONWIDE – CAPITAL STOCK

TOTAL JOBS

CAPITAL STOCK*

REAL ESTATE

ECONOMIC BENEFITS OF GERMAN-OWNED AFFILIATES



GERMAN-OWNED AFFILIATES ACCOUNT FOR 5.2 PERCENT OF THE 29,000 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN MAINE

1,500

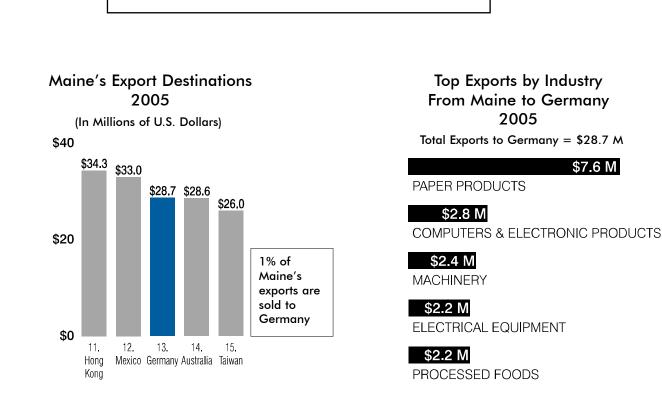
700

39th

\$1 M

40th

\$112 M

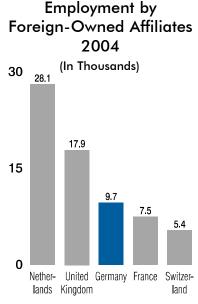


* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

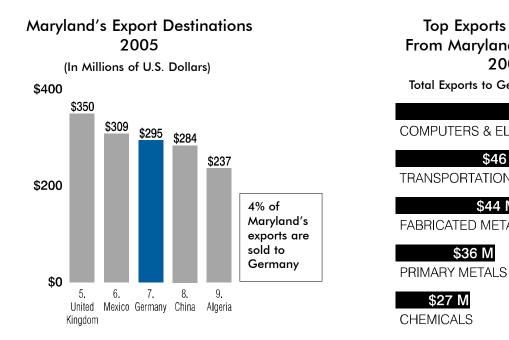
GERMAN BUSINESS IN MARYLAND



ECONOMIC BENEFITS O GERMAN-OWNED AFFILIA	-	
TOTAL JOBS	9,700	
MANUFACTURING JOBS	1,100	
RANK NATIONWIDE – TOTAL JOBS	22nd	
CAPITAL STOCK*	\$1.4 B	
REAL ESTATE	\$157 M	
RANK NATIONWIDE – CAPITAL STOCK	27th	



GERMAN-OWNED AFFILIATES ACCOUNT FOR 9.6 PERCENT OF THE 101,100 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN MARYLAND



Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

Sources: U.S. Bureau of Economic Analysis and Office of Trade and Economic Analysis

Top Exports by Industry From Maryland to Germany 2005

Total Exports to Germany = \$295 M

\$73 M

COMPUTERS & ELECTRONIC PRODUCTS

\$46 M TRANSPORTATION EQUIPMENT

\$44 M

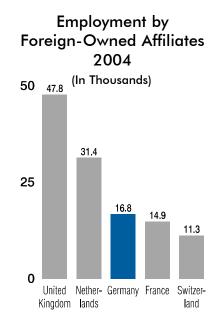
FABRICATED METALS

\$36 M

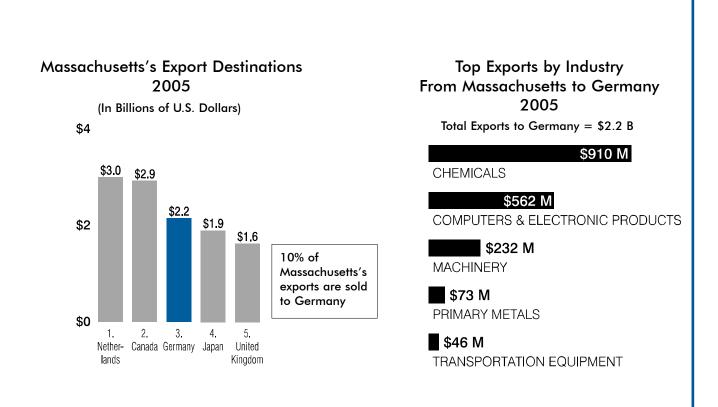
GERMAN BUSINESS IN MASSACHUSETTS



ECONOMIC BENEFITS OF GERMAN-OWNED AFFILIATES		
TOTAL JOBS	16,800	
MANUFACTURING JOBS	2,600	
RANK NATIONWIDE – TOTAL JOBS	14th	
CAPITAL STOCK*	\$1.7 B	
REAL ESTATE	\$613 M	
RANK NATIONWIDE – CAPITAL STOCK	25th	



GERMAN-OWNED AFFILIATES ACCOUNT FOR 9.2 PERCENT OF THE 182,900 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN MASSACHUSETTS



* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

GERMAN BUSINESS IN

MANUFACTURING JOBS

RANK NATIONWIDE – TOTAL JOBS

RANK NATIONWIDE – CAPITAL STOCK

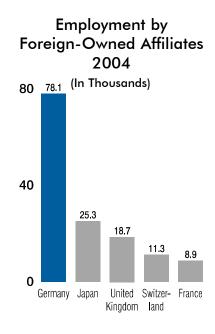
TOTAL JOBS

CAPITAL STOCK*

REAL ESTATE

ECONOMIC BENEFITS OF GERMAN-OWNED AFFILIATES





GERMAN-OWNED AFFILIATES ACCOUNT FOR 38.9 PERCENT OF THE 201,000 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN MICHIGAN

78,100

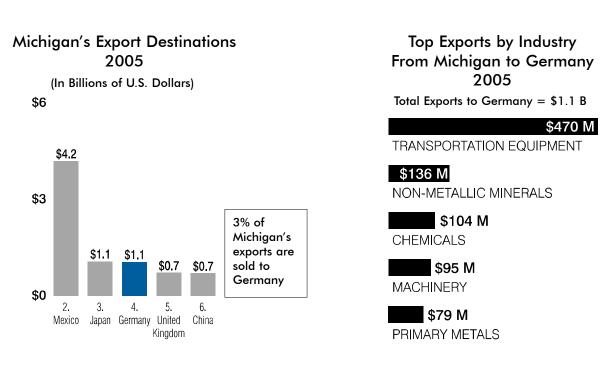
32,100

\$23.7 B

\$2.5 B

1st

1st



* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

german business in MINNESOTA

MANUFACTURING JOBS

RANK NATIONWIDE – TOTAL JOBS

RANK NATIONWIDE – CAPITAL STOCK

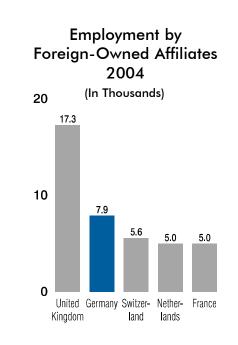
TOTAL JOBS

CAPITAL STOCK*

REAL ESTATE

ECONOMIC BENEFITS OF

GERMAN-OWNED AFFILIATES



GERMAN-OWNED AFFILIATES ACCOUNT FOR 9.5 PERCENT OF THE 83,200 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN MINNESOTA

7,900

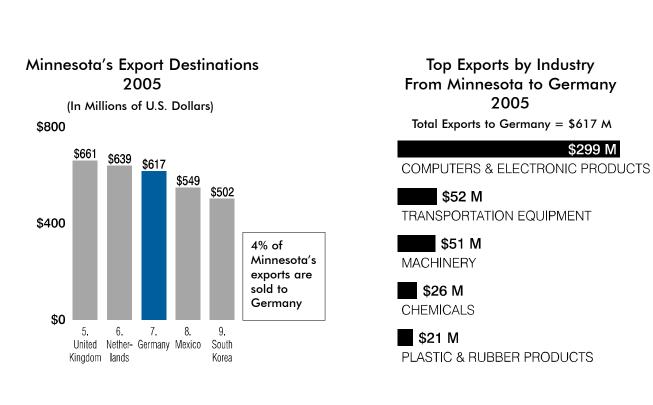
1,800

25th

\$1.1 B

\$279 M

28th



* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

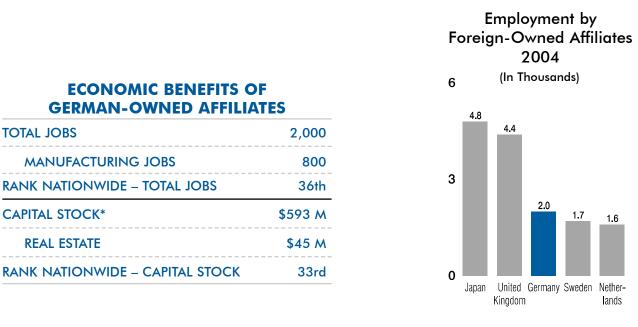
GERMAN BUSINESS IN MISSISSIPPI

MANUFACTURING JOBS

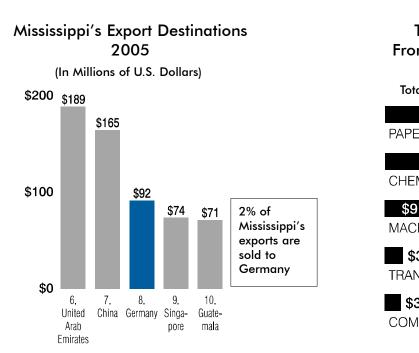
TOTAL JOBS

CAPITAL STOCK*

REAL ESTATE



GERMAN-OWNED AFFILIATES ACCOUNT FOR 7.8 PERCENT OF THE 25,500 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN MISSISSIPPI



Top Exports by Industry From Mississippi to Germany 2005

Total Exports to Germany = \$92 M

\$40 M

PAPER PRODUCTS

\$30 M

CHEMICALS

\$9 M MACHINERY

\$3 M TRANSPORTATION EQUIPMENT

\$3 M **COMPUTERS & ELECTRONIC PRODUCTS**

Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

german business in MISSOURI

MANUFACTURING JOBS

RANK NATIONWIDE – TOTAL JOBS

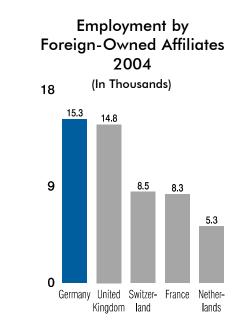
RANK NATIONWIDE – CAPITAL STOCK

TOTAL JOBS

CAPITAL STOCK*

REAL ESTATE

ECONOMIC BENEFITS OF GERMAN-OWNED AFFILIATES



GERMAN-OWNED AFFILIATES ACCOUNT FOR 18.2 PERCENT OF THE 84,200 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN MISSOURI

15,300

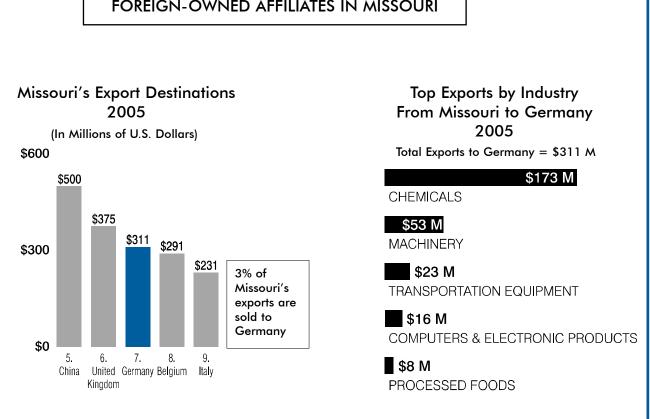
9,500

16th

\$5.4 B

\$205 M

11th



* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

GERMAN BUSINESS IN MONTANA

MANUFACTURING JOBS

RANK NATIONWIDE – TOTAL JOBS

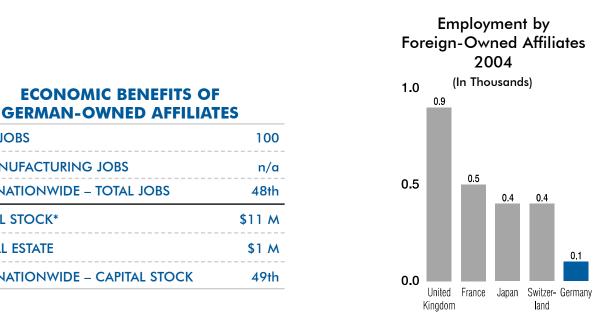
RANK NATIONWIDE – CAPITAL STOCK

TOTAL JOBS

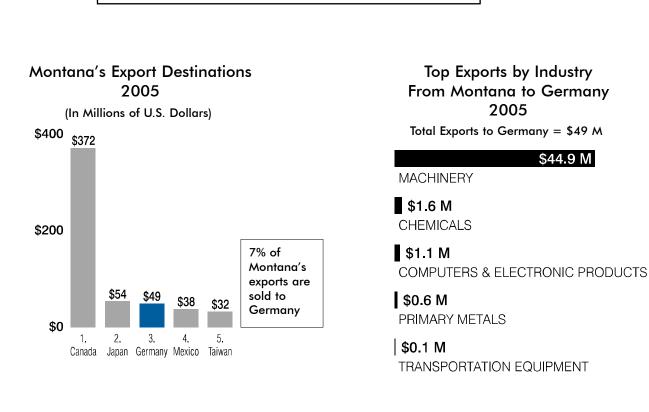
CAPITAL STOCK*

REAL ESTATE

ECONOMIC BENEFITS OF



GERMAN-OWNED AFFILIATES ACCOUNT FOR 1.6 PERCENT OF THE 6,400 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN MONTANA



Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

german business in **NEBRASKA**

MANUFACTURING JOBS

RANK NATIONWIDE – TOTAL JOBS

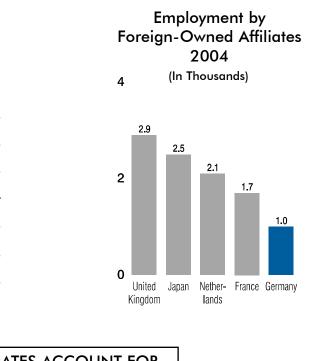
RANK NATIONWIDE – CAPITAL STOCK

TOTAL JOBS

CAPITAL STOCK*

REAL ESTATE

ECONOMIC BENEFITS OF GERMAN-OWNED AFFILIATES



GERMAN-OWNED AFFILIATES ACCOUNT FOR 5 PERCENT OF THE 20,000 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN NEBRASKA

1,000

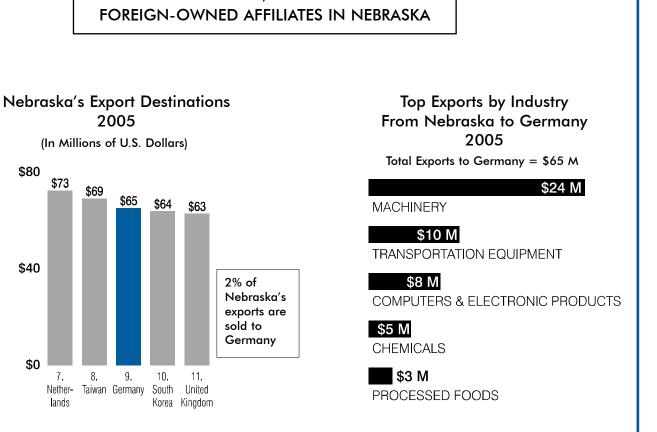
700

42nd

\$5 M

42nd

\$102 M

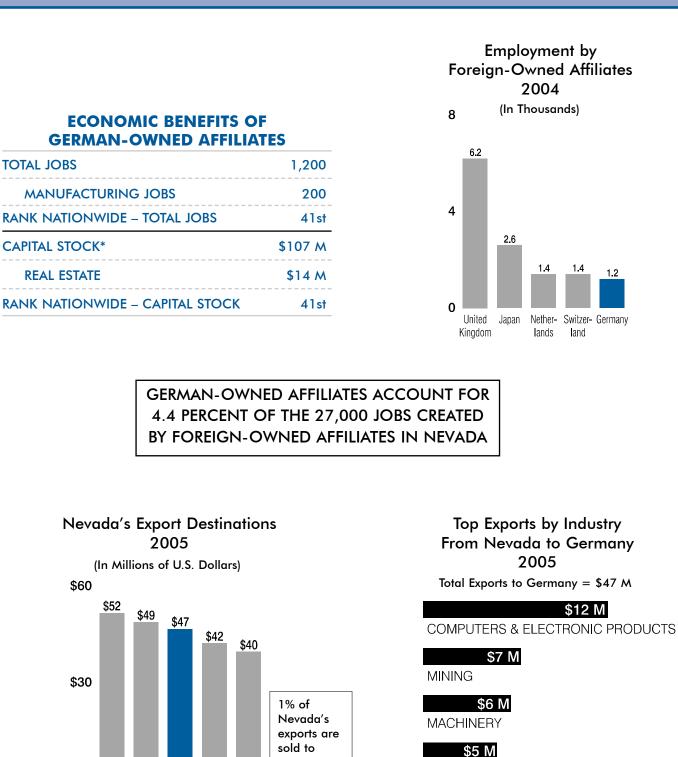


* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

Sources: U.S. Bureau of Economic Analysis and Office of Trade and Economic Analysis

41

german business in **NEVADA**



* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates. Sources: U.S. Bureau of Economic Analysis and Office of Trade and Economic Analysis

\$0

10.

11.

Belgium France Germany

12.

13.

South

Korea

14.

Hong Kong

42

Germany

FABRICATED METALS

\$4 M

CHEMICALS

german business in **NEW HAMPSHIRE**

ECONOMIC BENEFITS OF

GERMAN-OWNED AFFILIATES

TOTAL JOBS

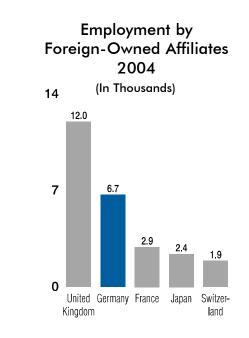
CAPITAL STOCK*

REAL ESTATE

MANUFACTURING JOBS

RANK NATIONWIDE – TOTAL JOBS

RANK NATIONWIDE – CAPITAL STOCK



GERMAN-OWNED AFFILIATES ACCOUNT FOR 16.3 PERCENT OF THE 41,000 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN NEW HAMPSHIRE

6,700

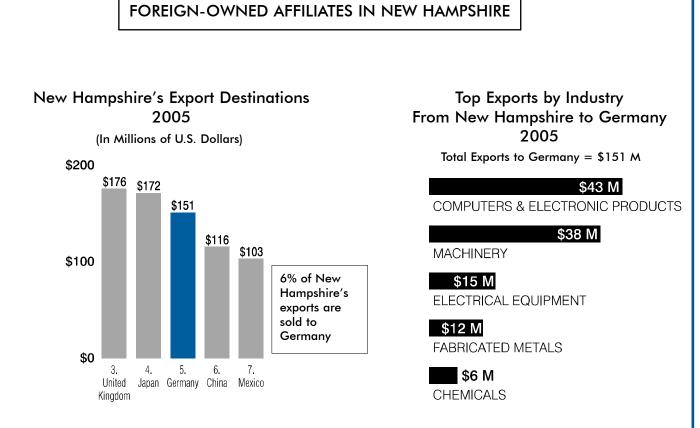
5,500

27th

\$4 M

31st

\$800 M



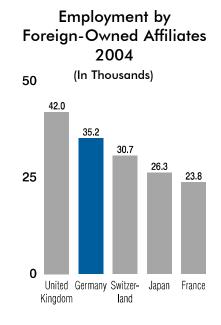
* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

german business in **NEW JERSEY**

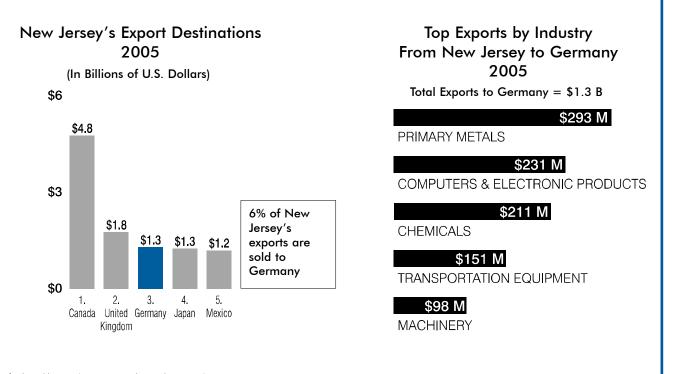


ECONOMIC BENEFITS OF GERMAN-OWNED AFFILIATES

TOTAL JOBS	35,200
MANUFACTURING JOBS	4,700
RANK NATIONWIDE – TOTAL JOBS	5th
CAPITAL STOCK*	\$8.6 B
REAL ESTATE	\$1.2 B
RANK NATIONWIDE – CAPITAL STOCK	5th



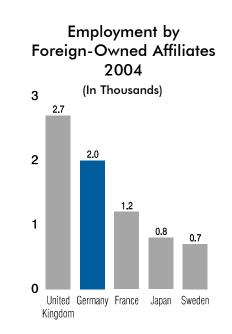
GERMAN-OWNED AFFILIATES ACCOUNT FOR 16 PERCENT OF THE 219,700 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN NEW JERSEY



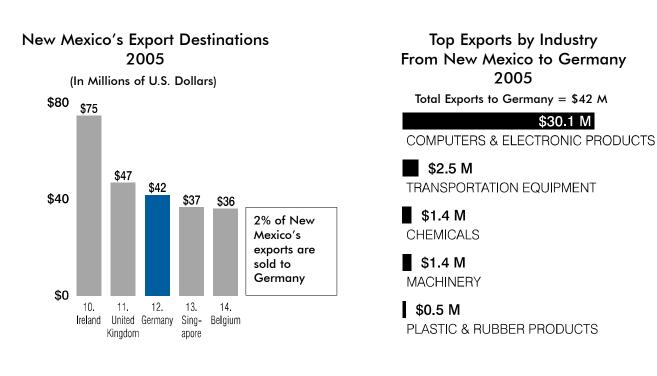
* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

GERMAN BUSINESS IN W MEXICO

ECONOMIC BENEFITS O GERMAN-OWNED AFFILIA	-
TOTAL JOBS	2,000
MANUFACTURING JOBS	100
RANK NATIONWIDE – TOTAL JOBS	36th
CAPITAL STOCK*	\$213 M
REAL ESTATE	\$18 M
RANK NATIONWIDE – CAPITAL STOCK	38th



GERMAN-OWNED AFFILIATES ACCOUNT FOR 15.9 PERCENT OF THE 12,600 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN NEW MEXICO



Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

Sources: U.S. Bureau of Economic Analysis and Office of Trade and Economic Analysis

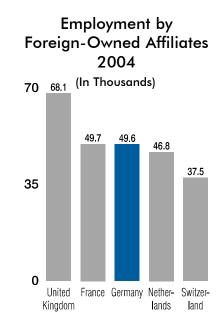
\$30.1 M

german business in NEW YORK

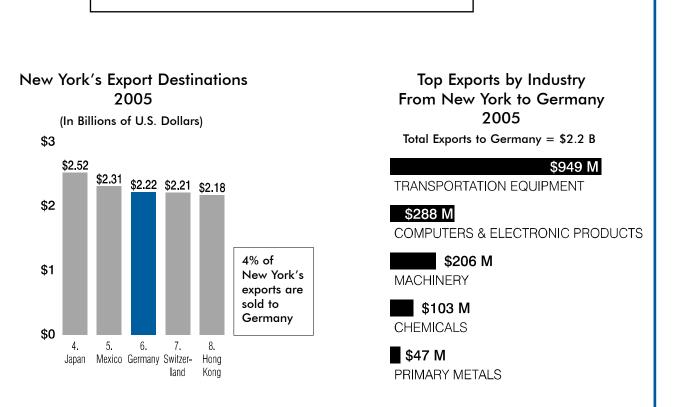


ECONOMIC BENEFITS OF GERMAN-OWNED AFFILIATES

TOTAL JOBS	49,600
MANUFACTURING JOBS	5,400
RANK NATIONWIDE – TOTAL JOBS	3rd
CAPITAL STOCK*	\$9.0 B
REAL ESTATE	\$5.1 B
RANK NATIONWIDE – CAPITAL STOCK	3rd



GERMAN-OWNED AFFILIATES ACCOUNT FOR 13.2 PERCENT OF THE 377,000 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN NEW YORK

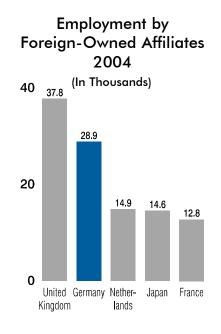


* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

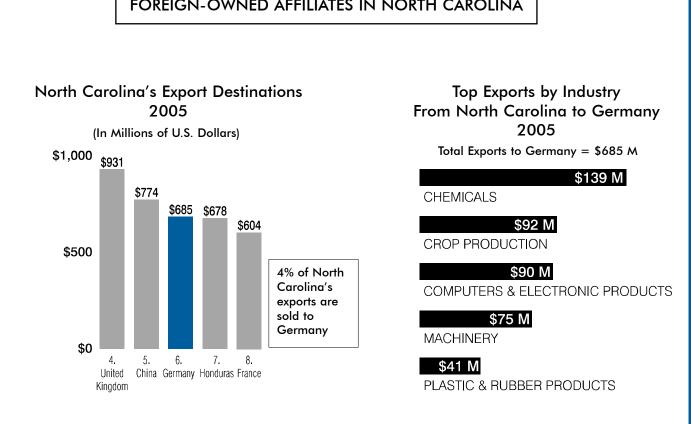
german business in **NORTH CAROLINA**



ECONOMIC BENEFITS OF GERMAN-OWNED AFFILIATES		
TOTAL JOBS	28,900	
MANUFACTURING JOBS	19,200	
RANK NATIONWIDE – TOTAL JOBS	8th	
CAPITAL STOCK*	\$4.5 B	
REAL ESTATE	\$423 M	
RANK NATIONWIDE – CAPITAL STOCK	13th	

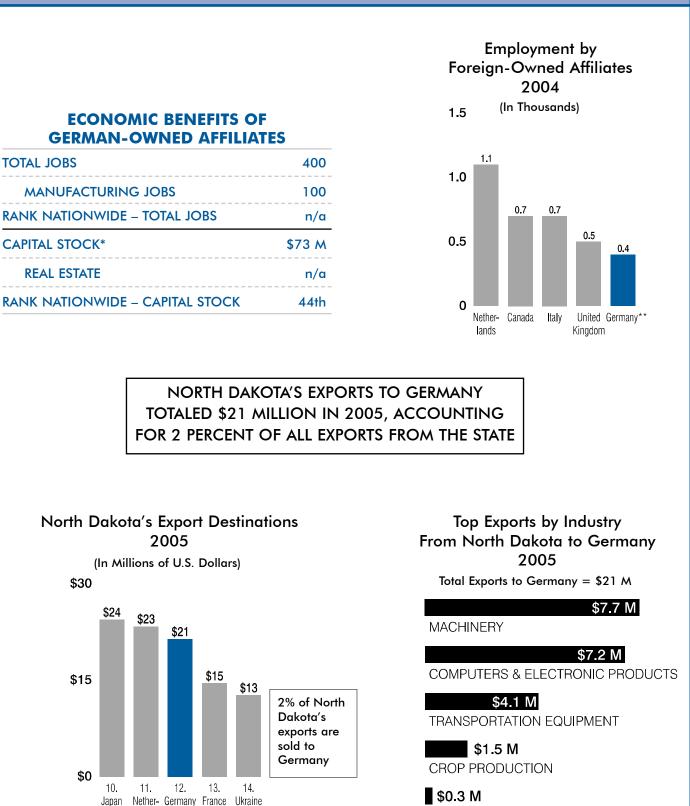


GERMAN-OWNED AFFILIATES ACCOUNT FOR 14.6 PERCENT OF THE 198,000 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN NORTH CAROLINA



* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

german business in NORTH DAKOTA



* Capital stock represents fixed tangible assets (gross property, plant, and equipment).

lands

** Projected based on 2003 data. Note: Employment and capital stock statistics represent data for majority-owned affiliates.

Sources: U.S. Bureau of Economic Analysis and Office of Trade and Economic Analysis

PROCESSED FOODS

GERMAN BUSINESS IN

MANUFACTURING JOBS

RANK NATIONWIDE – TOTAL JOBS

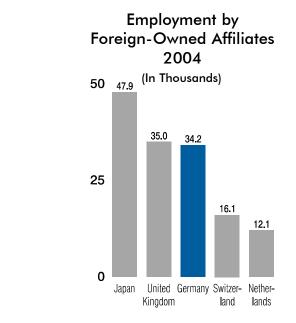
RANK NATIONWIDE – CAPITAL STOCK

TOTAL JOBS

CAPITAL STOCK*

REAL ESTATE

ECONOMIC BENEFITS OF GERMAN-OWNED AFFILIATES



GERMAN-OWNED AFFILIATES ACCOUNT FOR 16.8 PERCENT OF THE 203,600 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN OHIO

34,200

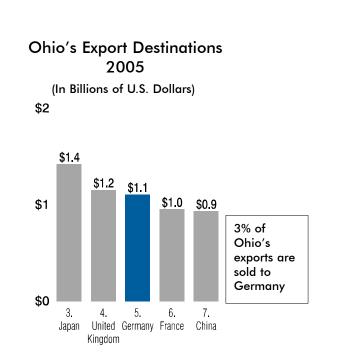
22,300

\$7.9 B

\$363 M

7th

7th



Top Exports by Industry From Ohio to Germany 2005 Total Exports to Germany = \$1.1 B

\$297 M

CHEMICALS

\$207 M

MACHINERY

\$193 M

TRANSPORTATION EQUIPMENT

\$108 M

COMPUTERS & ELECTRONIC PRODUCTS

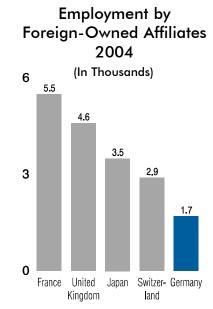
\$63 M

ELECTRICAL EQUIPMENT

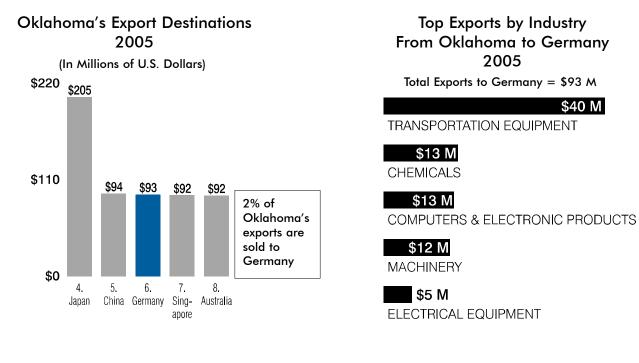
* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

german business in OKLAHOMA

ECONOMIC BENEFITS O GERMAN-OWNED AFFILIA	_
TOTAL JOBS	1,700
MANUFACTURING JOBS	800
RANK NATIONWIDE – TOTAL JOBS	38th
CAPITAL STOCK*	n/a
REAL ESTATE	\$32 M
RANK NATIONWIDE – CAPITAL STOCK	n/a



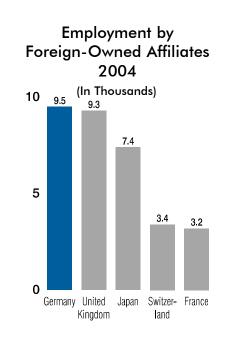
GERMAN-OWNED AFFILIATES ACCOUNT FOR 5.4 PERCENT OF THE 31,700 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN OKLAHOMA



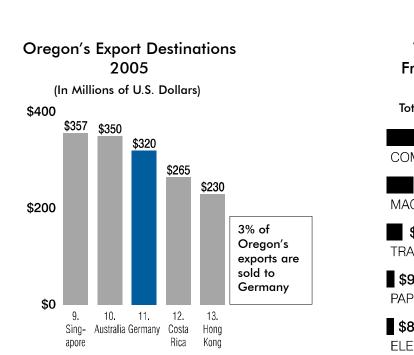
* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

GERMAN BUSINESS IN

ECONOMIC BENEFITS OF GERMAN-OWNED AFFILIATES		
TOTAL JOBS	9,500	
MANUFACTURING JOBS	2,500	
RANK NATIONWIDE – TOTAL JOBS	23rd	
CAPITAL STOCK*	\$1.5 B	
REAL ESTATE	\$19 M	
RANK NATIONWIDE – CAPITAL STOCK	26th	



GERMAN-OWNED AFFILIATES ACCOUNT FOR 20 PERCENT OF THE 47,600 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN OREGON



Top Exports by Industry From Oregon to Germany 2005

Total Exports to Germany = \$320 M

\$204 M

COMPUTERS & ELECTRONIC PRODUCTS

MACHINERY

\$18 M TRANSPORTATION EQUIPMENT

\$9 M PAPER PRODUCTS

\$8 M ELECTRICAL EQUIPMENT

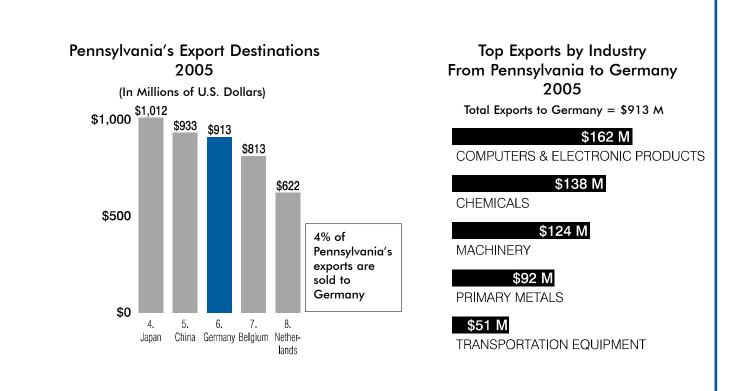
* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

GERMAN BUSINESS IN **ENNSYLVANIA**

	_		Employ gn-Ow 2((In The	vned 004	Affili
ECONOMIC BENEFITS OF GERMAN-OWNED AFFILIATES		42.7	7		
TOTAL JOBS	37,600	_	37.6		
MANUFACTURING JOBS	11,800	_		29.7	
RANK NATIONWIDE – TOTAL JOBS	4th	25			23.6
CAPITAL STOCK*	\$6.7 B	_			
REAL ESTATE	\$488 M	_			
RANK NATIONWIDE – CAPITAL STOCK	10th	о			
		Unite	ed Germany	Nether-	France

Owned Affiliates 2004 n Thousands) 37.6 29.7 23.6 15.0 ermany Nether- France Switzer-Kingdom lands and

GERMAN-OWNED AFFILIATES ACCOUNT FOR 16.7 PERCENT OF THE 225,600 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN PENNSYLVANIA

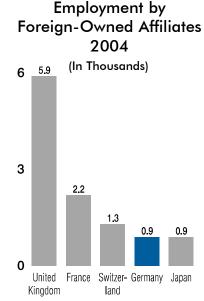


Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

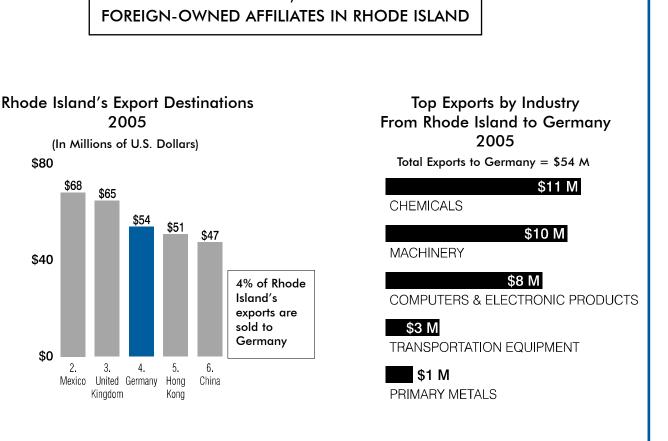
german business in RHODE ISLAND



		For
ECONOMIC BENEFITS O GERMAN-OWNED AFFILIA		6 5
TOTAL JOBS	900	
MANUFACTURING JOBS	200	
RANK NATIONWIDE – TOTAL JOBS	44th	3
CAPITAL STOCK*	\$349 M	
REAL ESTATE	n/a	
RANK NATIONWIDE – CAPITAL STOCK	35th	0



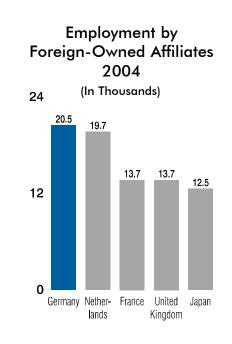
GERMAN-OWNED AFFILIATES ACCOUNT FOR 3.4 PERCENT OF THE 26,100 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN RHODE ISLAND



* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

GERMAN BUSINESS IN

ECONOMIC BENEFITS O GERMAN-OWNED AFFILIA	-
TOTAL JOBS	20,500
MANUFACTURING JOBS	15,800
RANK NATIONWIDE – TOTAL JOBS	11th
CAPITAL STOCK*	\$4.3 B
REAL ESTATE	\$165 M
RANK NATIONWIDE – CAPITAL STOCK	14th

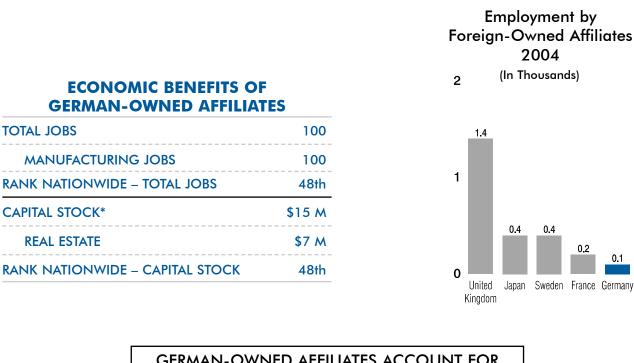


GERMAN-OWNED AFFILIATES ACCOUNT FOR 16.8 PERCENT OF THE 121,700 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN SOUTH CAROLINA

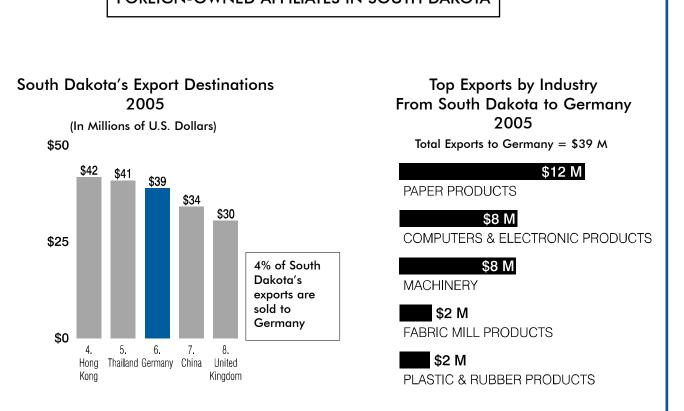


* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

GERMAN BUSINESS IN DUTH DAKOTA



GERMAN-OWNED AFFILIATES ACCOUNT FOR 1.8 PERCENT OF THE 5,500 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN SOUTH DAKOTA



Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

Sources: U.S. Bureau of Economic Analysis and Office of Trade and Economic Analysis

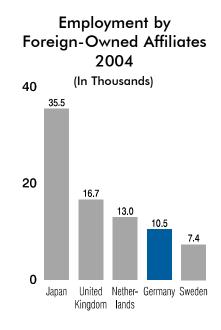
0.1

german business in **TENNESSEE**



ECONOMIC BENEFITS OF GERMAN-OWNED AFFILIATES

TOTAL JOBS	10,500
MANUFACTURING JOBS	6,200
RANK NATIONWIDE – TOTAL JOBS	20th
CAPITAL STOCK*	\$2.2 B
REAL ESTATE	\$289 M
RANK NATIONWIDE – CAPITAL STOCK	22nd



GERMAN-OWNED AFFILIATES ACCOUNT FOR 8.3 PERCENT OF THE 126,900 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN TENNESSEE



Top Exports by Industry From Tennessee to Germany 2005

Total Exports to Germany = \$677 M

\$184 M

COMPUTERS & ELECTRONIC PRODUCTS

\$88 M CHEMICALS

\$76 M TRANSPORTATION EQUIPMENT

\$44 M BEVERAGE & TOBACCO PRODUCTS

\$31 M MACHINERY

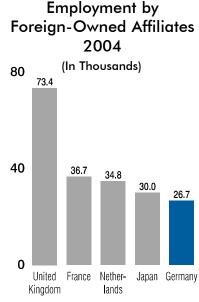
* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

german business in **TEXAS**

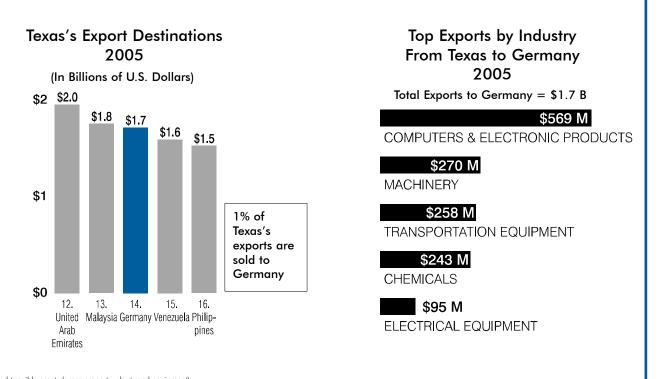
ployment by -Owned Affiliate

ECONOMIC BENEFITS OF GERMAN-OWNED AFFILIATES

TOTAL JOBS	26,700
MANUFACTURING JOBS	7,500
RANK NATIONWIDE – TOTAL JOBS	9th
CAPITAL STOCK*	\$12.0 B
REAL ESTATE	\$2.0 B
RANK NATIONWIDE – CAPITAL STOCK	2nd



GERMAN-OWNED AFFILIATES ACCOUNT FOR 7.8 PERCENT OF THE 341,200 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN TEXAS

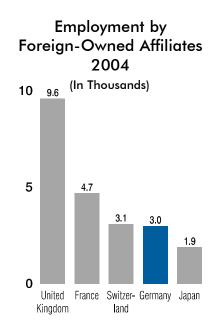


* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

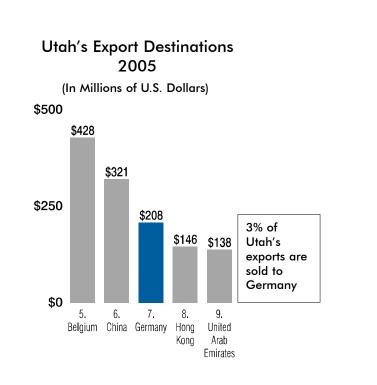
german business in UTAH



ECONOMIC BENEFITS OF GERMAN-OWNED AFFILIATES		
3,000	TOTAL JOBS	
1,700	MANUFACTURING JOBS	
33rd	RANK NATIONWIDE – TOTAL JOBS	
\$309 M	CAPITAL STOCK*	
n/a	REAL ESTATE	
36th	RANK NATIONWIDE – CAPITAL STOCK	



GERMAN-OWNED AFFILIATES ACCOUNT FOR 9.7 PERCENT OF THE 30,900 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN UTAH



Top Exports by Industry From Utah to Germany 2005

Total Exports to Germany = \$208 M

\$79 M

COMPUTERS & ELECTRONIC PRODUCTS

\$35 M

TRANSPORTATION EQUIPMENT

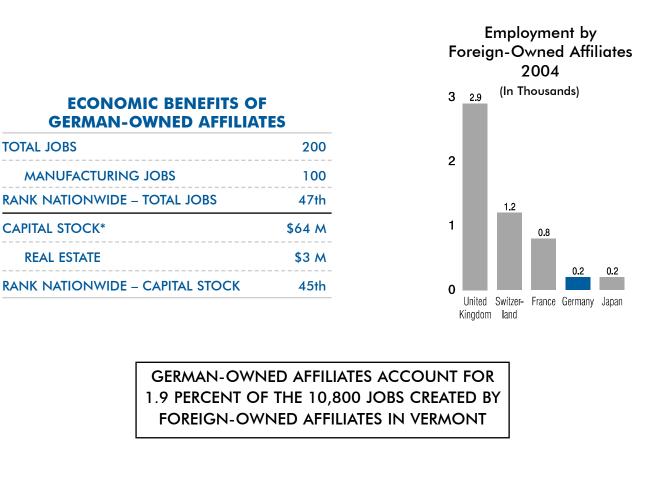
\$25 M CHEMICALS

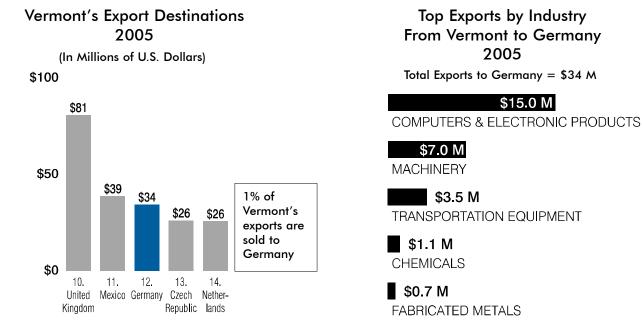
\$15 M PRIMARY METALS

\$14 M PROCESSED FOODS

* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

GERMAN BUSINESS IN FRMONT





Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

Sources: U.S. Bureau of Economic Analysis and Office of Trade and Economic Analysis

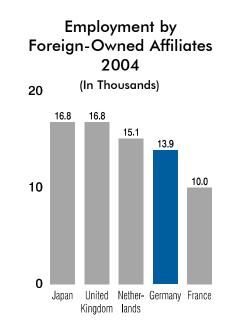
\$15.0 M

german business in VIRGINIA

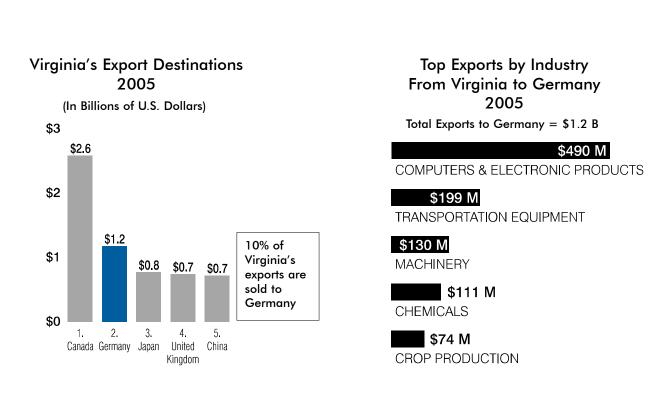


ECONOMIC BENEFITS OF GERMAN-OWNED AFFILIATES

TOTAL JOBS	13,900
MANUFACTURING JOBS	7,400
RANK NATIONWIDE – TOTAL JOBS	18th
CAPITAL STOCK*	\$4.7 B
REAL ESTATE	\$392 M
RANK NATIONWIDE – CAPITAL STOCK	12th



GERMAN-OWNED AFFILIATES ACCOUNT FOR 10.4 PERCENT OF THE 133,700 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN VIRGINIA



* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

german business in WASHINGTON

TOTAL JOBS

CAPITAL STOCK*

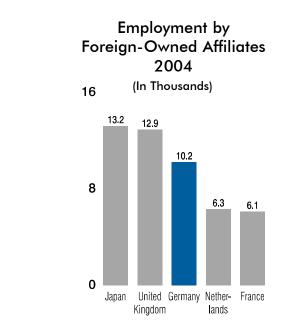
REAL ESTATE

MANUFACTURING JOBS

RANK NATIONWIDE – TOTAL JOBS

RANK NATIONWIDE – CAPITAL STOCK

ECONOMIC BENEFITS OF GERMAN-OWNED AFFILIATES



GERMAN-OWNED AFFILIATES ACCOUNT FOR 12.2 PERCENT OF THE 83,400 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN WASHINGTON

10,200

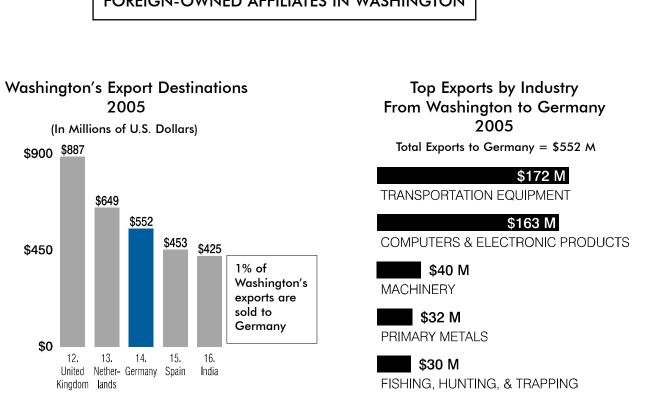
500

21st

\$2.8 B

\$252 M

18th



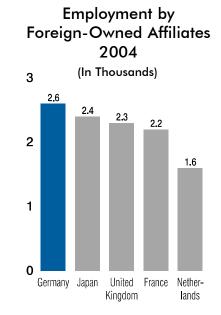
* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

german business in WEST VIRGINIA

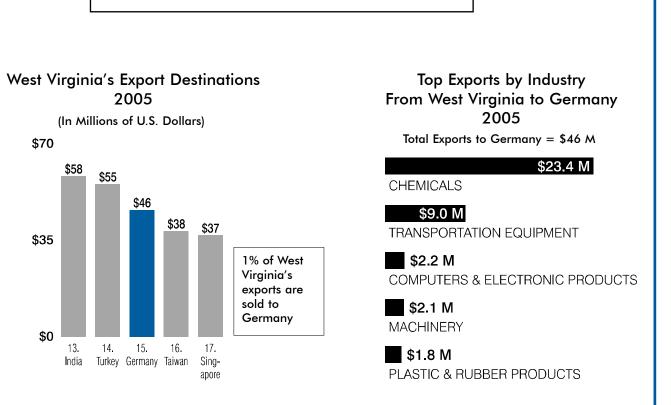


ECONOMIC BENEFITS OF GERMAN-OWNED AFFILIATES

TOTAL JOBS	2,600
MANUFACTURING JOBS	n/a
RANK NATIONWIDE – TOTAL JOBS	34th
CAPITAL STOCK*	\$1.9 B
REAL ESTATE	\$15 M
RANK NATIONWIDE – CAPITAL STOCK	23rd



GERMAN-OWNED AFFILIATES ACCOUNT FOR 13.7 PERCENT OF THE 19,000 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN WEST VIRGINIA



* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

german business in WISCONSIN

MANUFACTURING JOBS

RANK NATIONWIDE – TOTAL JOBS

RANK NATIONWIDE – CAPITAL STOCK

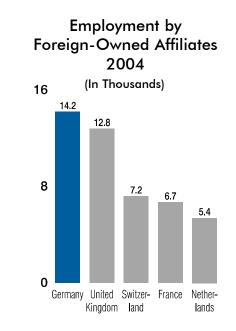
TOTAL JOBS

CAPITAL STOCK*

REAL ESTATE

ECONOMIC BENEFITS OF

GERMAN-OWNED AFFILIATES



GERMAN-OWNED AFFILIATES ACCOUNT FOR 16.3 PERCENT OF THE 86,900 JOBS CREATED BY FOREIGN-OWNED AFFILIATES IN WISCONSIN

14,200

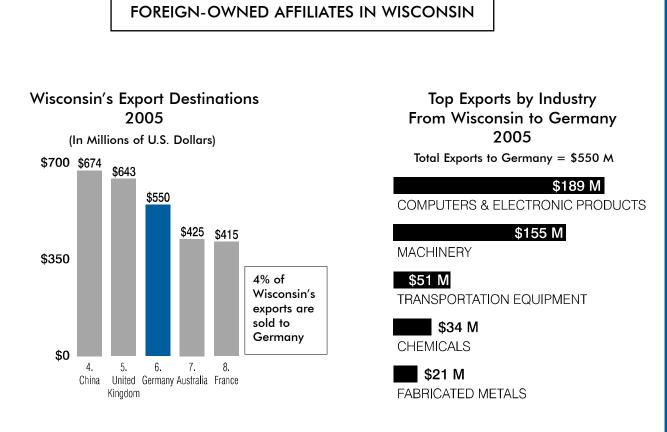
8,000

17th

\$3.0 B

\$159 M

16th



* Capital stock represents fixed tangible assets (gross property, plant, and equipment). Note: Employment and capital stock statistics represent data for majority-owned affiliates.

german business in WYOMING

MANUFACTURING JOBS

RANK NATIONWIDE – TOTAL JOBS

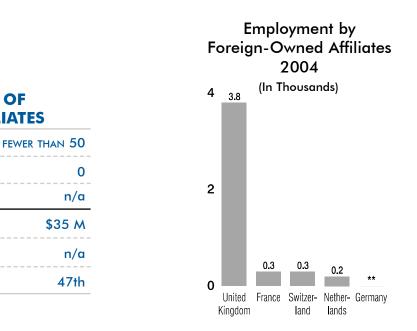
RANK NATIONWIDE – CAPITAL STOCK

TOTAL JOBS

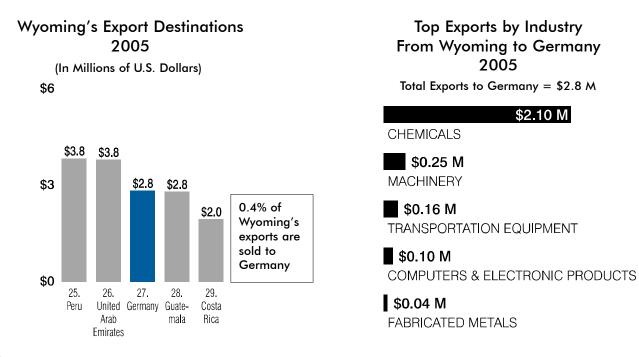
CAPITAL STOCK*

REAL ESTATE

ECONOMIC BENEFITS OF GERMAN-OWNED AFFILIATES



FOREIGN-OWNED AFFILIATES ACCOUNT FOR 8,500 JOBS OR 4.3% OF WYOMING'S PRIVATE SECTOR WORKFORCE



* Capital stock represents fixed tangible assets (gross property, plant, and equipment). ** German-owned affiliates supported fewer than 50 jobs in Wyoming in 2004.

Note: Employment and capital stock statistics represent data for majority-owned affiliates.

METHODOLOGY

The statistics in this report, German Business Matters: A U.S. and State-by-State Analysis, are based on the most recently available data from two primary sources. The first source is the U.S. Department of Commerce's Bureau of Economic Analysis. BEA provides data on employment, capital stock investment, and real estate investment at the national and state levels for all U.S. subsidiaries of foreign-owned companies in the United States. The most recently available data from BEA on U.S. affiliates of foreign companies are for 2004 and were released in August 2006.

The second statistical data source is the U.S. Department of Commerce's Office of Trade and Economic Analysis. It provides merchandise export statistics at the national and state levels, including state-by-state export statistics to Germany. The most recently available data are for 2005 and were released in the Spring of 2006.

DATA ON U.S. AFFILIATES OF FOREIGN COMPANIES

The Bureau of Economic Analysis produces comprehensive data on the activities of U.S. affiliates of foreign companies. These statistics are essential to the compilation of the U.S. economic accounts and for the analysis of multinational companies' economic activities. The data, which are widely recognized to be the world's most comprehensive and accurate, are obtained from mandatory surveys required under the authority of the International Investment and Trade in Services Survey Act (initially enacted in 1976 and amended in 1984 and 1990).

BEA conducts these mandatory surveys of the operations of U.S. multinational firms (comprising the operations of both U.S. parent companies and their foreign affiliates) and foreign-owned U.S. affiliates. The data collected in these surveys include detailed balance-sheet and income-statement information, plus information on tangible fixed assets, employment, sales of goods and services, research and development expenditures, and trade in goods.

The statistics provided in this report cover U.S. affiliates that are nonbank majorityowned by foreign parent companies (e.g., German companies). A "majority-owned U.S. affiliate" is a U.S. affiliate that is owned more than 50 percent by foreign direct investors. The reason the report focuses on "majority-owned" U.S. affiliates is that beginning with the BEA survey for 2002, affiliates that are not majority-owned are being asked to provide substantially less information than requested for majorityowned affiliates. Thus, BEA changed its emphasis in the U.S. affiliate financial and operating data to companies that are unambiguously under foreign control. At the state level, the most detailed data available are on a majority-owned by foreign parent companies basis.

According to BEA, because of the presumption of foreign control, majority ownership is viewed by many as the preferred basis for selecting firms for the analysis of the role of foreign multinational enterprises in host-country production, employment, and trade. It is also recommended as the primary basis for the compilation of statistics on the operation of foreign-owned firms by the Organization for Economic Cooperation and Development.

METHODOLOGY

For each subsidiary, BEA requests information on both the foreign parent (i.e., the foreign business that undertakes the foreign direct investment) and the ultimate beneficial owner (UBO). An affiliate's ultimate beneficial owner is defined to be that person, proceeding up the affiliate's ownership chain, beginning with and including the foreign parent, that is not owned more than 50 percent by another person. The ultimate beneficial owner of each U.S. affiliate is identified to ascertain the person who ultimately controls the U.S. affiliate and who therefore ultimately derives the benefits from ownership or control. In a large percentage of cases, the foreign parent and the UBO are the same entity.

MERCHANDISE EXPORT DATA

The U.S. export data are compiled from the latest annual U.S. merchandise trade statistics produced by the U.S. Department of Commerce. The data are available at both the national and state levels. The national trade data are available as full-year totals for 1989 through 2005. The Office of Trade and Economic Analysis provides data for individual countries, trade/economic groups, or geographic regions. The state export data are available as full-year totals for 1999 through 2005. Data are available for individual states or U.S. regions.

Each state overview page includes a ranking of the state's key export destinations by country. The export position of Germany from each state is noted on the graph.

ABOUT CONTENT FIRST, LLC

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